

## Fundamentals of Operations Research

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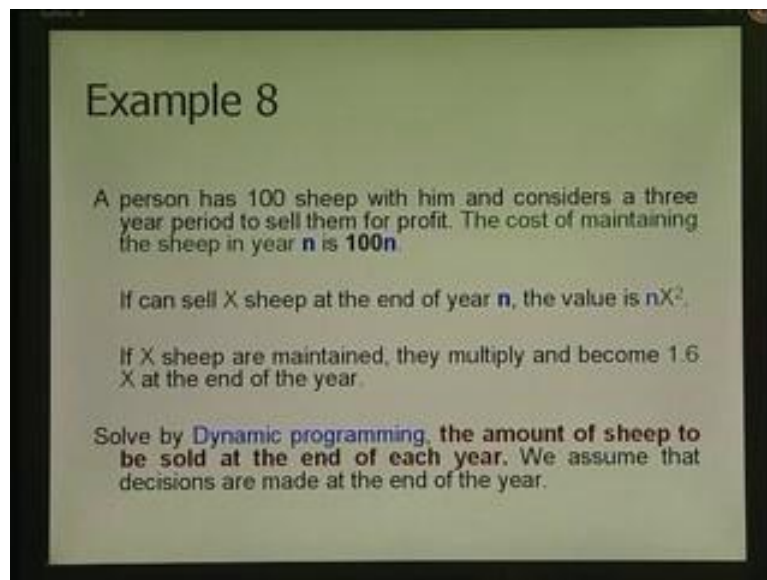
Indian Institute of Technology, Madras

Lecture No. # 20

### Dynamic Programming - Examples to Solve Linear and Integer Programming Problems

In the last lecture we were looking at this example of dynamic programming.

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**Example 8**

A person has 100 sheep with him and considers a three year period to sell them for profit. The cost of maintaining the sheep in year  $n$  is  $100n$ .

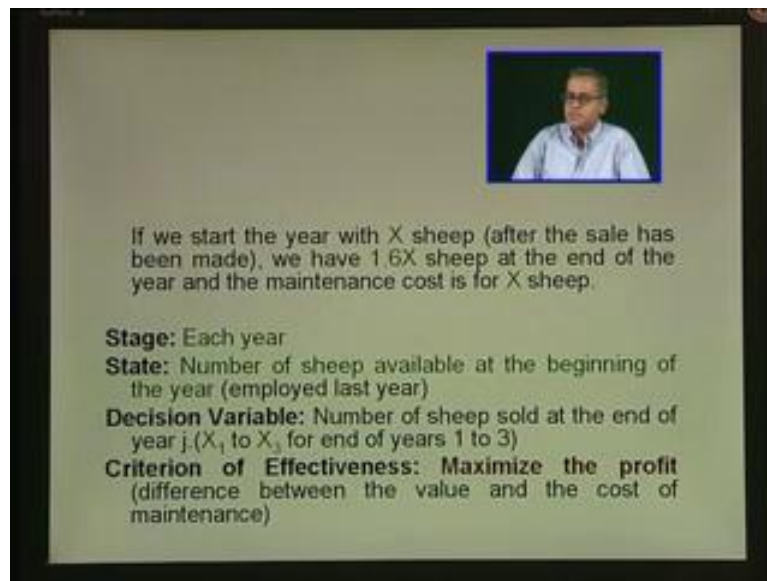
If can sell  $X$  sheep at the end of year  $n$ , the value is  $nX^2$ .

If  $X$  sheep are maintained, they multiply and become  $1.6X$  at the end of the year.

Solve by **Dynamic programming**, the amount of sheep to be sold at the end of each year. We assume that decisions are made at the end of the year.

This example is as follows. A person has 100 sheeps with him and considers a 3 year period to sell them for profit. The cost of maintaining the sheep in year  $n$  is  $100n$ . If the person can sell  $X$  sheep at the end of year  $n$ , the value or the profit is  $n$  into  $X$  square. If  $X$  sheep/s are maintained, they multiply and become 1.6 times  $X$  at the end of the year. Solve by dynamic programming the amount of sheep to be sold at the end of each year. We assume that decisions are made at the end of each year in this example.

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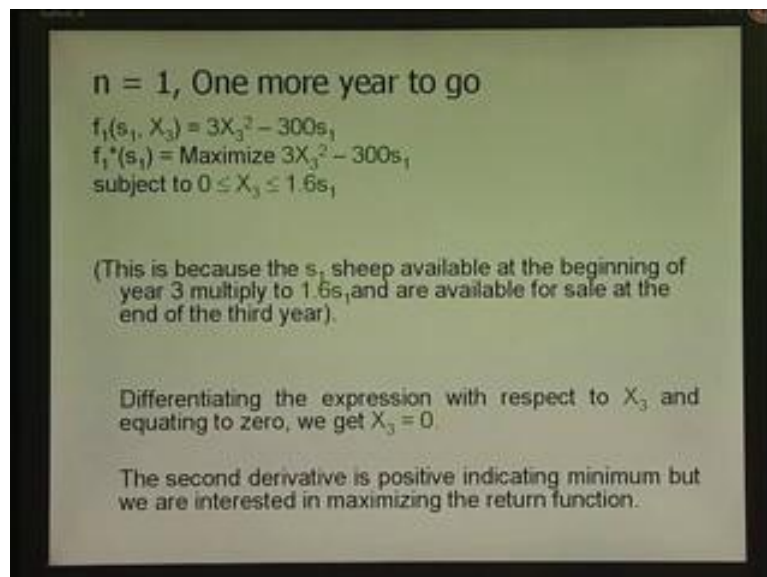


If we start the year with X sheep (after the sale has been made), we have 1.6X sheep at the end of the year and the maintenance cost is for X sheep.

**Stage:** Each year  
**State:** Number of sheep available at the beginning of the year (employed last year)  
**Decision Variable:** Number of sheep sold at the end of year j. ( $X_1$  to  $X_3$  for end of years 1 to 3)  
**Criterion of Effectiveness:** Maximize the profit (difference between the value and the cost of maintenance)

If we start a particular year with X sheep that is after the sale has been made we will have 1.6 X sheep at the end of the year but the cost of maintaining them is only for X sheep. In this problem each year is a stage because we make decisions at the end of each year. State is the number of sheeps available at the beginning of the year. Decision variable is the number of sheeps sold at the end of year j  $X_1$  to  $X_3$  for end of year  $S_1$  to 3. The criterion of effectiveness is to maximize the profit which is the difference between the money value obtained by the sale and the cost of maintaining the sheeps.

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$n = 1$ , One more year to go

$$f_1(s_1, X_3) = 3X_3^2 - 300s_1$$
$$f_1^*(s_1) = \text{Maximize } 3X_3^2 - 300s_1$$

subject to  $0 \leq X_3 \leq 1.6s_1$

(This is because the  $s_1$  sheep available at the beginning of year 3 multiply to  $1.6s_1$  and are available for sale at the end of the third year).

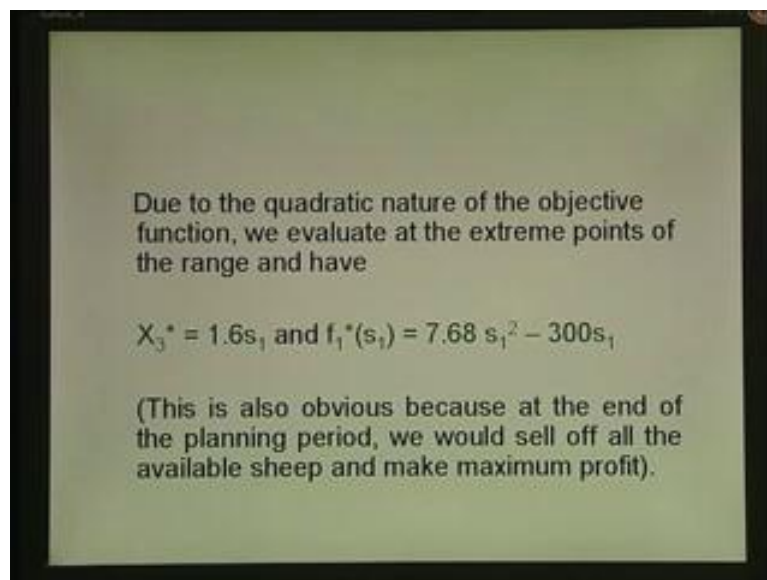
Differentiating the expression with respect to  $X_3$  and equating to zero, we get  $X_3 = 0$ .

The second derivative is positive indicating minimum but we are interested in maximizing the return function.

Now  $n = 1$ ; 1 more year to go.  $f_1$  of  $S_1$  equals  $3X_3^2 - 300S_1$  and the  $S_1$  is the state variable which indicates the amount of sheep available at the beginning of the third year and  $X_3$  is the decision variable which indicates the amount of sheep to be sold at the end of the third year and  $f_1$  star of  $S_1$  is to maximize  $3X_3^2 - 300S_1$ .  $3X_3^2$  square comes by selling  $X_3$  square. We get 3 square rupees. The  $300S_1$  comes in to maintain  $S_1$  sheep in year 3, we

incur  $300S_1$ , subject to the condition  $0$  less than or equal to  $X_3$  less than or equal to  $1.6$  times  $S_1$ .  $1.6 S_1$  comes because  $S_1$  sheep available at the beginning of year 3 multiplied to  $1.6 S_1$  and is available for sale at the end of the third year. Differentiating the expression with reference to  $X_3$  and equating it to  $0$  we get  $X_3 = 0$ .  $3X_3$  square  $- 300 S_1$ , on differentiation with respect to  $X_3$  would give us  $6X_3 = 0$  from which  $X_3$  is  $0$ . Second derivative is positive which is  $6$  indicating a minimum but we are interested in maximizing the net return function.

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Now due to the quadratic nature of the objective function we evaluate the objective function at the extreme points which is  $0$  and the  $1.6 S_1$  and  $X_3$  star is  $= 1.6 S_1$ .  $f_1$  star of  $S_1$  is  $7.68 S_1$  square  $- 300S_1$ . As  $X_3$  star  $= 0$  we would get  $- 300 S_1$ . So it is optimal that  $S_3$  star is  $= 1.6S_1$ . This is an obvious result because at the end of the planning period we would sell off all the available sheeps and try to make as much profit as we can.

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$n = 2$ , Two more years to go

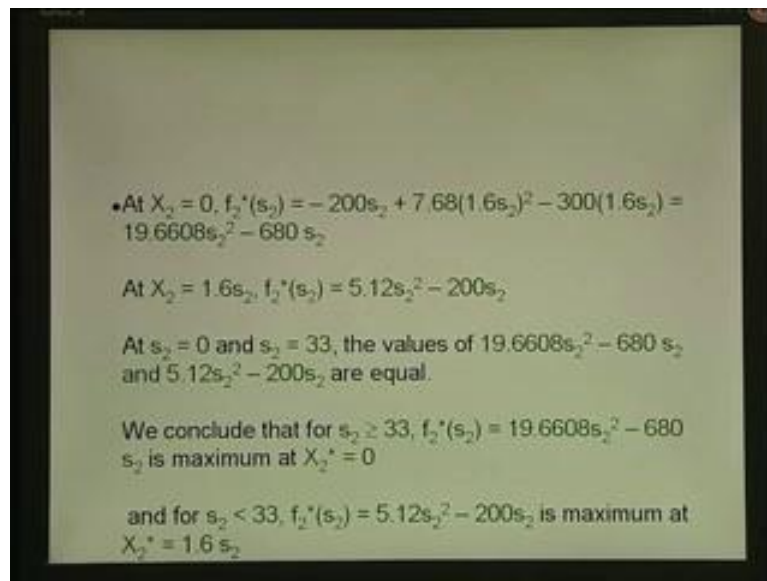
$$f_2(s_2, X_2) = 2X_2^2 - 200s_2 + f_1^*(1.6s_2 - X_2)$$
$$f_2^*(s_2) = \text{Maximize } 2X_2^2 - 200s_2 + 7.68(1.6s_2 - X_2)^2 - 300(1.6s_2 - X_2)$$

subject to  $0 \leq X_2 \leq 1.6s_2$ .

The differentiation would give us a minimum and since we are maximizing, we evaluate the function at the two extreme points  $X_2 = 0$  and  $X_2 = 1.6s_2$

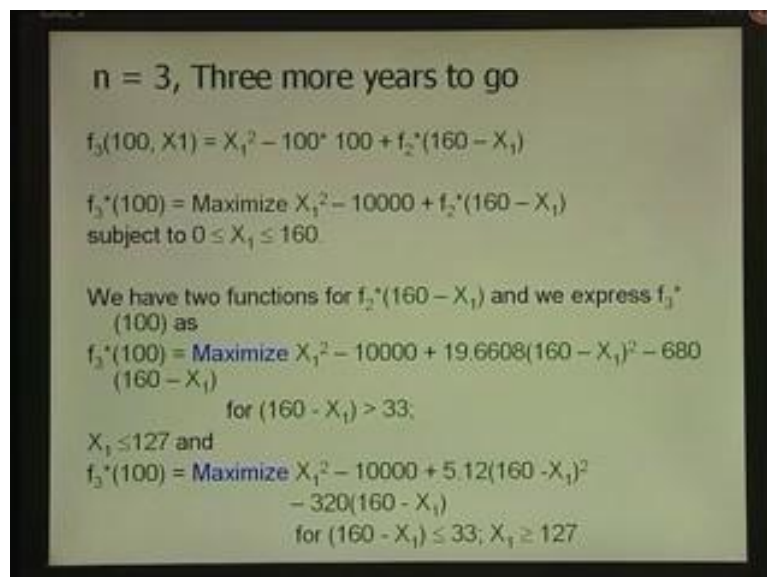
Now  $n = 2$  more years to go or 2 more stages to go.  $f_2$  of  $S_2, X_2$  is equals  $2X_2^2 - 200S_2 + f_1^*$  of  $1.6S_2 - X_2$ .  $S_2$  is the state variable which tells us the amount of sheep available at the beginning of year 2.  $X_2$  is a decision variable which is the amount of sheep sold at the end of year 2.  $2X_2^2$  is the money realized by the sale of  $X_2$  amount of sheep at the end of year 2.  $200S_2$  is the cost of maintaining  $S_2$  sheep during the second year. Now these  $S_2$  sheep, on maintaining becomes 1.6 times  $S_2$  out of which an  $X_2$  is sold and the balance  $1.6S_2 - X_2$  is carried to the next stage as state variable as  $S_1$ . Now  $f_2^*$  of  $S_2$  which is the optimum value is to maximize  $2X_2^2 - 200S_2 + 7.68(1.6S_2 - X_2)^2 - 300(1.6S_2 - X_2)$ . The last 2 terms come from the earlier value of  $f_1^*$  of  $S_1$  equal  $7.68S_1^2 - 300S_1$  subject to the condition  $0 \leq X_2 \leq 1.6S_2$ .  $1.6S_2$  is the maximum amount of sheep that is available that can be sold. Once again differentiation would give us a minimum second derivative would be positive since we are maximizing we evaluate the function at 2 extreme points  $X_2 = 0$  and  $X_2 = 1.6S_2$

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At  $X_2 = 0$ ,  $f_2$  star of  $S_2$  becomes  $-200S_2 + 7.68$  into  $1.6S_2$  the whole square  $-300$  into  $1.6S_2$  which is  $19.6608 S_2$  square  $-680S_2$ . At  $S_2 = 1.6S_2$ ,  $f_2$  star of  $S_2$  becomes  $5.12 S_2$  square  $-200 S_2$ . Now we have to find out the value of  $S_2$  at which both these become equal. Now that happens at  $S_2$  equals to 0 and at  $S_2 = 33$ . In these 2 values of  $S_2$  the values of  $19.6608 S$  square  $-680S_2$  and the value of  $5.12 S_2$  square  $-200S_2$  are equal. Therefore we say that for  $S_2$  greater than or equal to 33,  $f_2$  star of  $S_2$  is  $= 19.6608 S_2$  square  $-680S_2$  is maximum at  $X_2$  star is  $= 0$  and for  $S_2$  less than 33,  $f_2$  star of  $S_2 = 5.12 S_2$  the square  $-200 S_2$  is maximum at  $X_2$  star  $= 1.6 S_2$ .

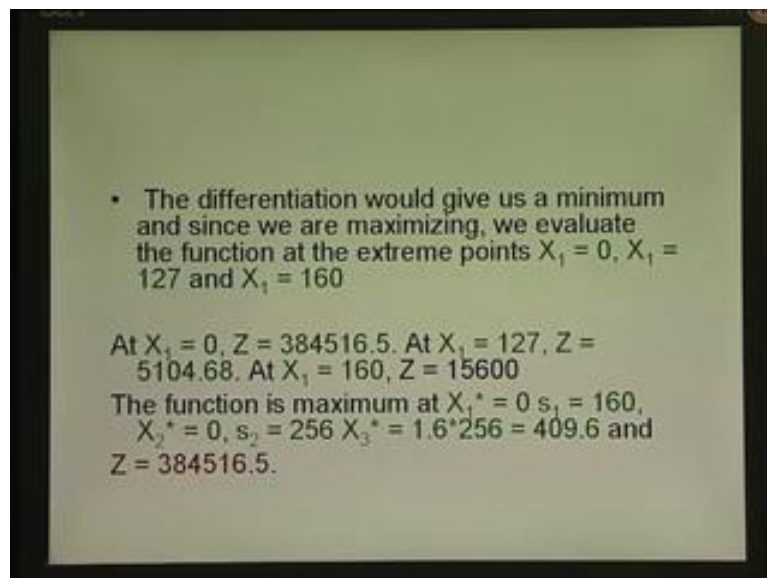
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When  $n = 3$  and we have 3 more stages to go,  $f_3$  of 100,  $S_1 = X_1$  square  $-10,000 + f_2$  star of  $160 - X_1$ . 100 is the amount of sheep available at the beginning of the planning horizon.  $X_1$  is the amount of the sheep that is sold at the end of year 1, so the amount realized would be  $X_1$  square. 10,000 is the cost of maintaining 100 sheep and these 100 sheep at the end of

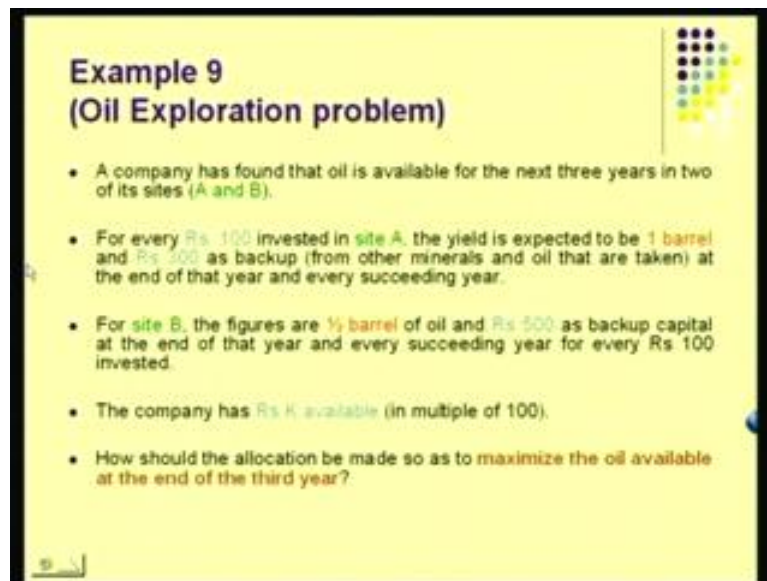
year 1 will become 160. So  $f_3$  star of 100 is to maximize  $X_1$  square  $- 10,000 + f_2$  star of  $160 - X_1$  subject to the condition  $0$  less than or equal to  $X_1$  less than or equal to  $160$ .  $160$  again comes because the  $100$  sheep available at the beginning of the year 1, will multiply and become  $160$  at the end of year 1. Now we already have 2 functions for  $f_2$  star of  $160 - X_1$  and therefore we represent  $f_3$  star of 100 as  $f_3$  star of 100 equals maximize  $X_1$  square  $- 10,000 + 19.6608$  into  $160 - X_1$  the whole square  $- 680$  into  $160 - X_1$  for  $160 - X_1$  greater than  $33$ . This comes from the earlier slide value  $19.6608$   $S_2$  the square  $- 680S_2$  is minimum at  $X_2$  star  $= 0$ . So for  $160 - X_1$  greater than  $33$  we have the first function. This implies  $X_1$  less than or equal to  $127$  and  $f_3$  star of 100 will be maximize  $X_1$  square  $- 10,000 + 5.12$  into  $160 - X_1$  the whole square  $- 320$  into  $160 - X_1$  for  $160 - X_1$  less than or equal to  $33$  or  $X_1$  greater than or equal to  $127$ . Second term again comes from here where we have  $S_2$  less than  $33$   $f_2$  star of  $S_2$  is  $5.12S_2$  the square  $- 200S_2$  is maximum at  $1.6S_2$ . Now we have these 2 functions for  $f_3$  star of 100 and we have to find out the value of  $X_1$  which maximizes each of them

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Now once again the differentiation would give us a minimum the second derivative. We have an  $X_1$  square term which appears with the positive coefficient in both the expressions. So second derivative would give us positive indicating a minimum and since we are maximizing this, we evaluate the objective function at the 2 corner points. So in the first case we evaluate the objective function at the 2 corners,  $X_1 = 0$  and  $X_1 = 127$  and in the other case we evaluate between  $127$  and  $160$  so at  $X_1 = 0$  we find  $Z = 384516.5$ . At  $X_1 = 127$  that becomes  $514.68$  and at  $X_1 = 160$  the objective function takes the value  $15,600$ . Now the maximum among them is  $384516.5$  at  $X_1$  star  $= 0$ . When  $X_1$  star  $= 0$ ,  $S_1$  becomes  $160$ . Now this  $160$  is carried to the second year. We once again realize that  $X_2$  star is  $0$ , so  $160$  becomes  $256$  at the end of second year and at the end of the third year we have  $1.6$  into  $256$  which is  $409.6$  that is sold and we get  $Z = 384516.5$ . So the optimal decision would be  $X_1$  star  $= 0$ .  $X_2$  star  $= 0$ .  $X_3$  star  $= 409.6$ .  $Z = 384516.5$ . The most important learning from this example is that the type of objective function is the quadratic objective function in this case with positive coefficients on  $X$  square would indicate a minimum while the objective function that we are looking at is maximum. In such cases we have to evaluate the objective function at the relevant points and then find out the optimum values of the decision variables.

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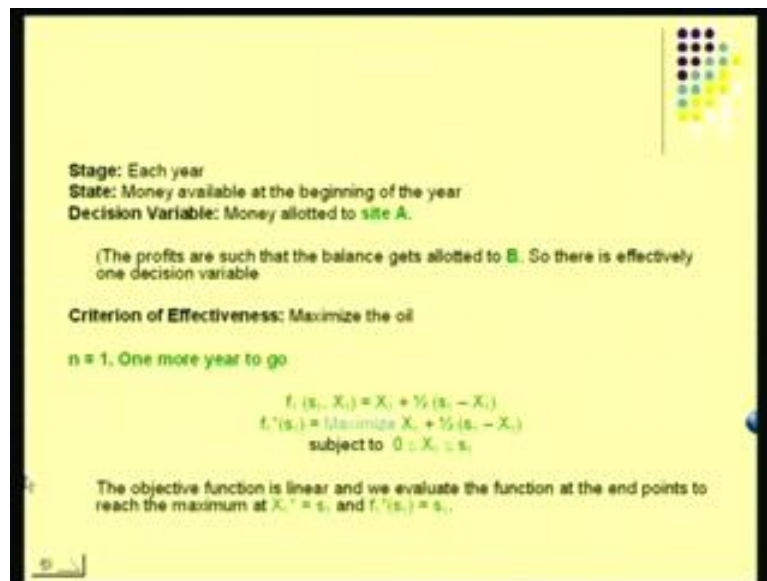


**Example 9**  
**(Oil Exploration problem)**

- A company has found that oil is available for the next three years in two of its sites (A and B).
- For every Rs. 100 invested in site A, the yield is expected to be 1 barrel and Rs. 300 as backup (from other minerals and oil that are taken) at the end of that year and every succeeding year.
- For site B, the figures are  $\frac{1}{2}$  barrel of oil and Rs. 500 as backup capital at the end of that year and every succeeding year for every Rs 100 invested.
- The company has Rs. K available (in multiple of 100).
- How should the allocation be made so as to maximize the oil available at the end of the third year?

Now let us go to another example, the ninth example in our dynamic programming study which is called the oil exploration problem. This problem is as follows. Here a company is found where the oil is available for the next 3 years in 2 of the sides A and B. Now for every rupees 100 invested in site A, the yield of oil is expected to be 1 barrel in site A and rupees 300 as backup. This is obtained by selling other minerals and materials and other types of oil that can come along with the crude oil at the end of the year and every succeeding year. For example if rupees 100 is invested in year 1, it would give 1 barrel and 300 at the end of the first year, second year as well as the third year. This problem has a 3 year planning period. For site B, the figure is  $\frac{1}{2}$  a barrel of oil and rupees 500 as the backup capital. This 500 again is similar to 300 which come out by selling other materials which come out along with the oil. Now this happens not only for that year but for every succeeding year, for rupees 100 invested. Now the company has rupees K available at the beginning of the first year. You can also assume that K is a multiple of 100. How should the allocation be made so as to maximize the oil available at the end of the third year?

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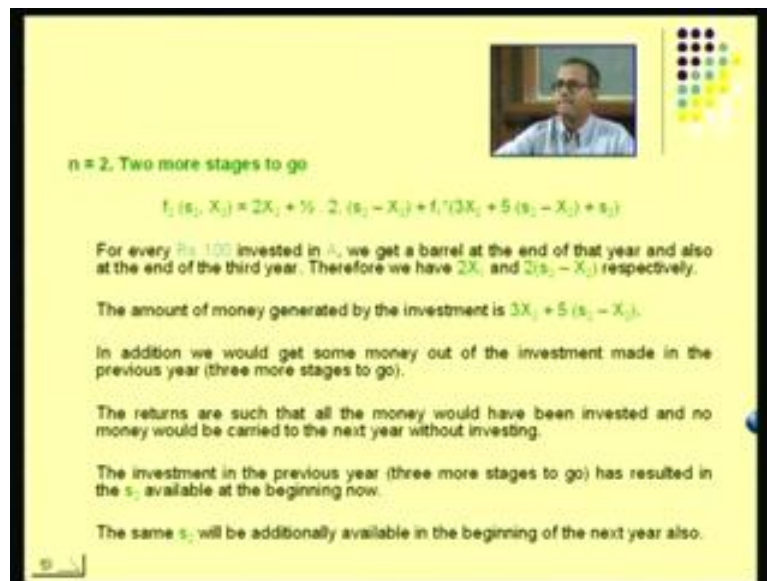


Now in this problem, stage is each year because we are going to make decisions at the beginning of every year as the amount of money that is allocated. Since decisions are made year wise, stage is each year. This problem state variable is the money available at the beginning of the year. We have already seen that the state variable always corresponds to the resource that is available and in this problem the resource available is money that is invested in the oil wells. State variable is the money available at the beginning of the year. Decision variable is the amount allotted to site A. We would normally have thought that there will be 2 decision variables. One would be the amount allotted to site A and the other would be the amount allotted to site B. Now this problem is such that for every 100 invested, you get 300 at the end of that year and every year. For every 100 invested you get 500 at the end of that year or every year. So in this situation we will not keep any money idle. So the only decision is the money is allotted to site A automatically.

The rest of the money would go to site B. So it is enough to define 1 decision variable from which the other decision variable gets defined. Profits are such that the balance gets allotted to B so there is effectively  $Y_1$  decision variable, 1 independent decision variable in this problem at every stage. Criterion of effectiveness is to maximize the oil. Now  $n = 1$ ; 1 more year to go.  $f_1$  of  $S_1$   $X_1$ ,  $S_1$  rupees is available. Now  $S_1$  is assumed to be multiple of 100 or  $S_1$  multiple of 100 is available.  $X_1$  is given or  $X_1$  multiples of 100 is allotted to site A. For every  $X_1$  I get 1 barrel. So the amount of oil I get at the end of the year is again at the third year is  $X_1$  because of the investment in A and  $S_1 - X_1$  will go to B.  $1/2$  a barrel,  $1/2$  into  $S_1 - X_1$ . So  $f_1$  star of  $S_1$  is the best value of  $X_1$  that could maximize the total oil which would maximize  $X_1 + 1/2$  of  $S_1 - X_1$  subject to the condition that  $X_1$  should be less than or equal to  $S_1$ . The amount allocated to A should be less than or equal to the amount that is available for allocation. Now in this case the objective is the linear function, so we evaluate the function at the end points which is 0 and  $S_1$  and we observe that maximum is at  $X_1^* = S_1$  and  $f_1^*(S_1) = S_1$ . So here the decision is, whatever is available, give it to A, so that you maximize the amount of oil which is  $= S_1$ .



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**n = 2. Two more stages to go**

$$f_2(s_2, X_2) = 2X_2 + \frac{1}{2}(s_2 - X_2) + f_1(3X_2 + 5(s_2 - X_2) + s_1)$$

For every Rs. 100 invested in A, we get a barrel at the end of that year and also at the end of the third year. Therefore we have  $2X_2$  and  $\frac{1}{2}(s_2 - X_2)$  respectively.

The amount of money generated by the investment is  $3X_2 + 5(s_2 - X_2)$ .

In addition we would get some money out of the investment made in the previous year (three more stages to go).

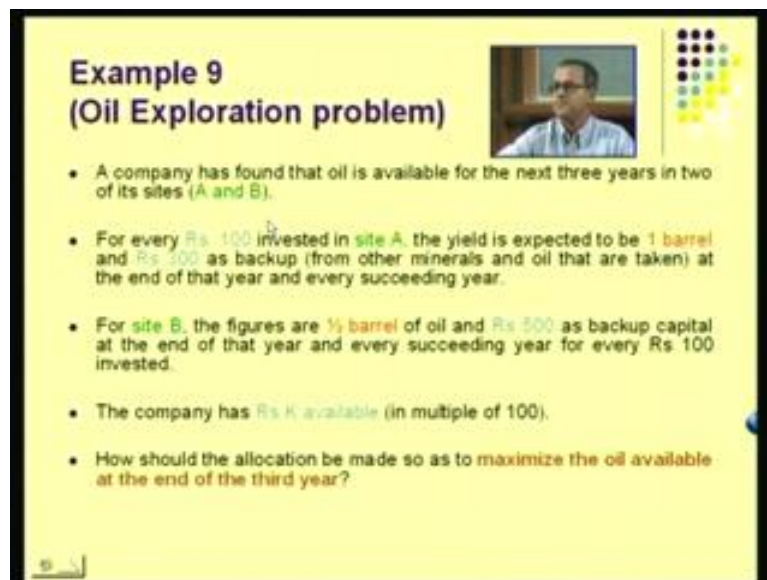
The returns are such that all the money would have been invested and no money would be carried to the next year without investing.

The investment in the previous year (three more stages to go) has resulted in the  $s_1$  available at the beginning now.

The same  $s_1$  will be additionally available in the beginning of the next year also.

Now  $N = 2$ ; 2 more stages to go.  $S_2$  is available at the beginning of the second year.  $X_2$  is allotted to A at the beginning of the second year. Again we assume that  $S_2$  and  $X_2$  are in multiples of 100. Now for  $X_2$  allotted to A in the beginning of the second year, this would give 1 barrel of oil for the second year and 1 barrel of oil for the third year.

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**Example 9  
(Oil Exploration problem)**

- A company has found that oil is available for the next three years in two of its sites (A and B).
- For every Rs. 100 invested in site A, the yield is expected to be 1 barrel and Rs. 300 as backup (from other minerals and oil that are taken) at the end of that year and every succeeding year.
- For site B, the figures are  $\frac{1}{2}$  barrel of oil and Rs. 500 as backup capital at the end of that year and every succeeding year for every Rs. 100 invested.
- The company has Rs. K available (in multiple of 100).
- How should the allocation be made so as to maximize the oil available at the end of the third year?

So this  $X_2$  would give  $2X_2$  whereas the problem says that year as well as every succeeding year. So this  $X_2$  would give us 1 barrel or  $X_2$  barrel in the second year and  $X_2$  barrel in the third year. So we get  $2X_2$  similarly we get  $\frac{1}{2}$  into  $2 S_2 - X_2$ . Now with  $X_2$  given to site A,  $S_2 - X_2$  will go to site B and that will give us  $\frac{1}{2}$  a barrel, 2 years. So  $\frac{1}{2}$  into 2 into  $S_2 - X_2$  is the oil that we get. Now what is the amount that we get? Now this  $X_2$  would give 3 times  $S_2 - X_2$  because for every 100 we get 300 as a backup capital at the end of the year so we get  $3X_2$ . Now the  $S_2 - X_2$  that is allocated to site B would give us 5 times  $S_2 - X_2$  because it says rupees 500 as the backup capital at the end of that year and the every succeeding year. Now

plus another  $S_2$  comes in. Now let us explain how we get this  $S_2$ , so let us go back for every 100 invested in A. We get 1 barrel at the end of that year and also the end of third year therefore we have  $2X_2$  and 2 into  $S_2 - X_2$  respectively which are shown here.  $2X_2$  and 2 into  $S_2 - X_2$ . Amount of money generated by the investment is  $3X_2 + 5$  into  $S_2 - X_2$ . This is because of the 300 and 500 as back up capital. In addition we would get some money out of the investment made in the previous year because investments made in the previous i.e., investment made at the beginning of the first year would have given us some money and the same money we get at the end of the second year also. Now the amount that was available at the beginning of the first year would have been inspected and the return from that is the  $S_2$  that we have with us right now. So similarly the same amount of  $S_2$  would be generated as a result of the earlier investment at the end of the year 2. Also so the cash on hand at the end of year 2 gets another  $S_2$  added to it. Returns are such that all the money would have been invested and no money would be carried to the next year without investment. Investment in the previous year that is in the beginning of the first year has resulted in the  $S_2$  available now because no money was left uninvested. The same  $S_2$  will additionally be available in the beginning of the next year. Also we have another  $S_2$  that comes here. So this is an important thing in this problem.

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Now  $f_2$  star of  $S_2$  is to maximize  $2X_2 + 1/2$  into  $2$  into  $S_2 - X_2 + f_1$  star of this quantity. Now we have seen  $f_1$  star of  $S_1$  is  $= S_1$ . So  $f_1$  star of  $3X_2 + 5$  into  $S_2 - X_2 + S_2$  is  $3X_2 + 5$  into  $S_2 - X_2 + S_2$  which is here subject to the condition  $0$  less than or equal to  $X_2$  less than or equal to  $S_2$ . Now this on simplification would give us maximize  $7S_2 - X_2$  subject to  $0$  less than or equal to  $X_2$  less than or equal to  $S_2$ . Once again the function we have is a linear function. Now  $X_2$  is the variable with the negative sign. So the function will have a maximum at  $X_2$  star  $= 0$  and  $f_2$  star of  $S_2 + 7S_2$ . We have 3 more stages to go,  $f_3$  of  $K, X_3$ . We are at the beginning of the first year. We have  $K$  available which we have already seen.  $K$  is in the multiples of 100. Now  $X_3$  is given to site A.  $X_3$  is also in multiples of 100. So  $f_3$  of  $KX_3$  will be  $3X_3$  because every  $X_3$  would give  $X_3$  barrels at the end of the first year,  $X_3$  at the end of the second year and also at the end of the third year,  $3X_3$ . Now  $S_3 - X_3$  or  $K - X_3$  is what is given to site B. So we get  $1/2$  a barrel.  $1/2$  barrel into  $3$  into  $S_3 - X_3$  or  $K - X_3$ , this is the oil that is obtained because of the investment. Now the money that would come in, available at the end of the

first year or at the beginning of the second year is 3 times  $X_3$  because, 300 we get as backup capital and 5 times  $K - X_3$  because of the 500 backup capitals. So  $f_3$  star of  $K$  is the best value of  $X_3$  that maximizes  $3X_3 + 1/2$  of 3 into  $S_3 - X_3 + f_2$ .  $f_2$  star of  $3X_3 + 5$  into  $K - X_3$ . We know that  $f_2$  star of  $S_2$  is  $7S_2$ . So  $f_2$  star of  $3X_3 + 5$  into  $K - X_3$  is 7 time  $S_3 X_3 + 5 - K$  into  $X_3$ . This when simplified would give us  $73/2 K - 19/2 X_3$ . Once again we are maximizing.  $X_3$  has a negative term. So the best value will be  $X_3$  star is  $= 0$  and  $Z = 73/2 K$ . In this problem the decision is allot 0  $X_3$  star, allot 0 to A and allot everything to B in the first stage. Similarly allot 0 to A and allot everything to B in the second stage and in the third stage in the last year allot everything to A. So the decision would be all the  $K$  that goes to side B gets  $X$ , multiplied. Once again in the second year all the  $K$  that goes to side B gets multiplied. And in the third year whatever money that is available is entirely into A. This again is an expected result because the amount of money that you get in B being higher. First 2 years we invest everything in B. We multiply the money, get maximum money and in the third year invest everything in A so that you get more oil. So this is how we solve this problem. What is new and special that we have learnt from this example? The first thing is that this is a new linear function. Therefore we do not differentiate. We simply evaluate the function at the range at the end points and then optimize which is a change from the previous example. Secondly the problem is such that the returns not only come that year but come at the end of the every succeeding year, so that has to be modeled carefully and has resulted in this  $+ S_2$  coming in. As part of the state variable when we have  $N = 2$ , 2 more stages to go.

Now dynamic programming also shows us a way to model situations such as this where the return is not only for the end of that planning period but also for succeeding planning period. We have seen in this example that it is also possible to model things like this where the return is not only for the end of that year but also at the end of every succeeding year. We go on to explain another example using dynamic programming.

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**Example 10 - Integer programming (Knapsack problem)**

Maximize  $7Y_1 + 8Y_2 + 4Y_3 + 9Y_4$   
 Subject to  $3Y_1 + 2Y_2 + Y_3 + 2Y_4 \leq 15$   
 $Y_i \geq 0$  and integer.

While solving these problems we have to simplify (modify the problem) in such a way that there is at least one variable with a coefficient of 1 in the constraint.

Variable  $Y_1$  satisfies the condition and we solve for this variable first always.

The problem is rewritten as

Maximize  $7X_1 + 8X_2 + 4X_3 + 4X_4$   
 Subject to  $3X_1 + 2X_2 + 2X_3 + X_4 \leq 15$   
 $X_i \geq 0$  and integer.

We take an integer programming problem or a Knapsack problem and try to solve. The Knapsack problem that we consider is maximize  $7Y_1 + 8Y_2 + 4Y_3 + 9Y_4$  subject to  $3Y_1 + 2Y_2 + Y_3 + 2Y_4$  less than or equal to 15. Now  $Y_i$  is greater than or equal to 0 and integer. The integer is the key thing. So far in the last 4 examples we have seen problems that involve

continuous variables. Now we go back to the integer and we describe examples. You remember that in the first 3 examples that we saw, all had discrete variables. Now we look at an integer programming problem. Single objective functional maximization is subject to a single constraint and an integer restriction on the variables. Now the problem is called as a Knapsack problem because the problem is about filling things in a knapsack. We are looking at 4 different types of items that are there and for example we want to pack or fill as much as we can into a sack. The weight that the sack can take is 15 and the weight of the individual item could be 3, 2, 1 and 2 respectively and if we decide to put  $Y_1$  and integer value for example if we put 2 of the first item and then loose up 6 kgs of weight and so on. So we now want to find out how many quantity of each item we can put into the sack so that the weight restriction is not violated. Each item has a certain utility. So we assume that if  $Y_1$  quantity of item 1 goes into the sack  $7Y_1$  will be the total utility which we would like to maximize. Constraints can also be taken as a volume on restrictions instead of a weight restriction. Usually in all these problems, the objective function is like maximizing the utility and the constraint would represent either a weight restriction or a volume restriction. Now let us solve this problem. While solving these problems we have to modify the problem in such a way that there is at least 1 variable which is coefficient of + 1 in the constraint. Now this example has that variable  $Y_3$  has a constraint coefficient of + 1. Now this would help us to solve the problem better, so we now bring this one as the last variable.

The  $Y_3$  will now become the last variable. So the problem is rewritten as  $7X_1 + 8X_2 + 9X_3 + 4X_4$ . This  $Y_4$  becomes  $X_3$  and  $Y_3$  becomes  $X_4$ . The variables have been changed, subject to  $3X_1 + 2X_2 + 2X_3 + X_4$ , the  $Y_3$  becomes  $X_4$ .  $2Y_4$  becomes  $2X_3$  less than or equal to 15.  $X_j$  greater than or equal to 0 and integer. So we will now solve this problem because this problem is rewritten in such a way that the variable which has a + 1 coefficient in the constraint now appears as the last variable or the first variable that we will be solving. Now the stage is each variable because we solve 1 variable at a time. State is the amount of resource available. We already know that.

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$n = 2$ , Two more stages to go

$f_2(s_2, X_3) = 9X_3 + f_1^*(s_1)$   
 $f_2^*(s_2) = \text{Maximize } 9X_3 + f_1^*(s_2 - 2X_3)$   
 subject to  $2X_3 \leq s_2$  and  $X_3$  integer

$f_2^*(s_2) = \text{Maximize } 9X_3 + 4(s_2 - 2X_3) = \text{Maximize } 4s_2 + X_3$   
 Assuming that  $s_2$  is a non negative integer.

$X_3^* = \lfloor s_2/2 \rfloor$  and  $f_2^*(s_2) = 4s_2 + \lfloor s_2/2 \rfloor$

We do not know what exactly this would represent. This could represent a weight. This represents a volume. So we just say it is a resource and we say amount of resource available

is the state variable. Decision variables are the actual values of  $X_1$  to  $X_4$  and the criterion of effectiveness is the objective function which maximizes  $Z$ .  $Z$  is  $7X_1 + 8X_2 + 9X_3 + 9X_4$ . Now  $n = 1$ ; 1 more stage to go which means we are trying to solve this problem. Maximize  $4X_4$  subject to  $X_4$  less than or equal to  $S_1$ ,  $X_4$  greater than or equal to 0 and the integers. So  $f_1$  or  $S_1$   $X_4$ , I have  $S_1$  resources available. I want to give  $X_4$  to it. So  $X_4$ . Now  $f_1$  star of  $X_1$  is the best value of  $X_4$  that maximizes  $4X_4$  subject to  $X_4$  less than or equal to  $S_1$  and  $X_4$  is an integer. Assuming that  $S_1$  is the non negative integer which is a fair assumption, the right hand side value is non negative. All the coefficients are positive or non negative and these  $X_1$ ,  $X_2$ ,  $X_3$ , and  $X_4$  are also non negative integers. All the state variables will also be non negative integers. So assuming that  $S_1$  is non negative integer, the best value  $X_4$  star is  $= S_1$  and  $f_1$  star of  $S_1$  is 4 times  $S_1$ . This is a very clear result. All the resource that is available goes to variable  $X_4$ . Now  $N = 2$ ; 2 more stages to go,  $f_2$  of  $S_2$   $X_3$ . Now if we go back to the problem, we are trying to solve  $9X_3 + 4X_4$  subject to  $2X_3 + X_4$  less than or equal to  $S_2$ .  $X_3$ ,  $X_4$  greater than or equal to 0 and integer.

So  $9X_3 + f_1$  star of  $X_1$ .  $9X_3$  comes from here;  $9X_3 + f_1$  star of  $S_1$ ,  $S_1$  is the resource that is available after something is allocated to  $X_3$ . So  $f_1$  star of  $S_2 - 2X_3$ , now  $S_2 - 2X_3$  comes as follows. We are looking at  $2X_3 + X_4$  less than or equal to  $S_2$ . So if  $X_3$  quantity goes to variable  $X_3$  then  $2X_3$  of the resource is consumed.  $S_2$  is assumed to be available so  $S_2 - 2X_3$  is the amount of resource available for the next item. So you get  $S_2 - 2X_3$  which is here  $S_2 - 2X_3$  subject to  $2X_3$  less than or equal to  $X_2$ . In this case we need this.  $2X_3$  should be less than or equal to  $S_2$  which is shown here and  $X_3$  is an integer. So  $f_2$  star of  $S_2$  is to maximize  $9X_3 + 4$  times  $S_2 - 2X_3$ . Now this comes because  $f_1$  star of  $S_1$  is  $4S_1$  so  $f_1$  stars of  $S_2 - 2X_3$  is 4 into  $S_2 - 2X_3$ . So we end up maximizing  $4S_2 + X_3$ . Now once again assuming  $S_2$  is a non negative integer,  $X_3$  star will take  $S_2/2$  lower integer value of  $S_2/2$ . For example if  $S_2$  is 3 units then  $X_3$  star can be only be 1 unit. It cannot be 1.5 because  $X_3$  is an integer. So we would get a lower integer value of  $S_2/2$  and  $f_2$  star of  $S_2$  will be  $4S_2 +$  lower integer value of  $S_2/2$ .  $4S_2 + X_3$  give  $4S_2$  plus lower integer value of  $S_2/2$ .

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$n = 3$ , Three more stages to go

$f_1(s_1, X_1) = 8X_1 + f_1^*(s_1)$

$f_2^*(s_2) = \text{Maximize } 8X_2 + f_1^*(s_2 - 2X_2)$

subject to  $2X_2 \leq s_2$  and  $X_2$  integer

$f_2^*(s_2) = \text{Maximize } 8X_2 + 4(s_2 - 2X_2) + \lceil (s_2 - 2X_2)/2 \rceil$

$= \text{Maximize } 4s_2 + \lceil (s_2 - 2X_2)/2 \rceil$

Assuming that  $s_2$  is a non negative integer the maximum occurs at  $X_2^* = 0$  and  $f_2^*(s_2) = 4s_2 + s_2/2$

Now when we have 3 more stages to go,  $f_3$  of  $S_3$   $X_2 = 8X_2 + f_2$  star of  $S_2$ . Now this comes because we are looking at this variable  $X_2$ . So we get  $8X_2$ ,  $2X_2 + 2X_3 + X_4$  less than or equal

to  $S_3$ . So we have  $S_3$  resource available.  $X_2$  is given to variable  $X_2$ . So  $2S_2$  is resource consumption so  $S_3 - 2X_2$  is what is available as  $S_2$ . So we have 3 more stages to go. We have  $8X_2 + f_2$  star of  $X_2$ . Now this  $S_2$  that is available at the beginning of the next stage is resource  $S_3$  available – resource consumed which is  $2X_2$ . So we have  $f_3$  star of  $X_3$  is the best value of  $X_2$  that maximizes  $8X_2 + f_2$  star of  $S_3 - 2X_2$  subject to the condition  $2X_2$  less than or equal to  $S_3$  and  $X_2$  is an integer. Now this comes because we have this  $2X_2$ . We have  $S_3$  available. So  $2X_2$  should be less than or equal to the resource available.  $X_3$  and  $X_2$  should be an integer because all  $X_j$ 's are integers. Now we already know that  $f_2$  star of  $S_2$  is  $4S_2 +$  lower integer value of  $S_2/2$ , so  $f_2$  star of  $S_3 - 2X_2$  is 4 times  $S_3 - 2X_2 +$  lower integer value of  $S_3 - 2X_2/2$ . This on simplification would give us  $4X_3 +$  lower integer value of  $S_3 - 2X_2$  divided by 2. Now once again assuming that  $S_3$  is a non negative integer, the maximum occurs at  $X_2$  star = 0. This is because the  $8X_2$  and  $8X_2$  are canceled out in this example. The only place where  $X_2$  appears has a negative sign. It has a linear function. So the maximum occurs when  $X_2$  star = 0 and  $f_3$  star of  $S_3$  is  $4S_3 +$  lower integer value of  $S_3/2$ .

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n = 4. Four more stages to go

$$f_4(15, X_1) = 7X_1 + f_3(15 - 3X_1)$$

$$f_4(15) = \text{Maximize } 7X_1 + f_3(15 - 3X_1)$$

subject to  $3X_1 \leq 15$  and  $X_1$  integer

$$f_4(15) = \text{Maximize } 7X_1 + 4(15 - 3X_1) + [(15 - 3X_1)/2]$$

$X_1$  can take values 0, 1, 2, 3, 4 or 5. We evaluate  $f_4(15)$  for each of these values

At  $X_1 = 0$ ,  $f_4(15) = 0 + 60 + 7 = 67$   
 At  $X_1 = 1$ ,  $f_4(15) = 7 + 48 + 6 = 61$   
 At  $X_1 = 2$ ,  $f_4(15) = 14 + 36 + 4 = 54$   
 At  $X_1 = 3$ ,  $f_4(15) = 21 + 24 + 3 = 48$   
 At  $X_1 = 4$ ,  $f_4(15) = 28 + 12 + 1 = 41$   
 At  $X_1 = 5$ ,  $f_4(15) = 35 + 0 + 0 = 35$

The optimum values are  $X_1^* = 0$ ,  $S_1 = 15$ ,  $X_2^* = 0$ ,  $S_2 = 15$ ,  $X_3^* = 7$ ,  $S_3 = 1$ ,  $X_4^* = 1$   
 **$Z = 67$**

The solution to the original problem is  $Y_1^* = 0$ ,  $Y_2^* = 0$ ,  $Y_3^* = 1$ ,  $Y_4^* = 7$   **$Z = 67$**

Now  $n = 4$ ; 4 more stages to go, we started with 15 here. Item 1 requires 3 units of the resource. So we have 15,  $X_1$  is  $7X_1$ ,  $7X_1$  comes from here which is the utility associated with variable  $X_1$ . So  $7X_1 + f_3$  star of  $S_2$ , now 15 is available.  $3X_1$  is the resource consumption so  $15 - 3X_1$  is the resource left over which becomes  $S_3$  so  $f_4$  star of 15 is the best value of  $X_1$  that maximizes  $7X_1 + f_3$  star of  $15 - 3X_1$  subject to  $3X_1$  less than equal to 15 and  $X_1$  integer. Now going back here,  $3X_1$  is less than or equal to 15 and  $X_1$  is an integer. Now  $f_4$  star of 15 is to maximize  $7X_1 + 4$  times  $15 - 3X_1 +$  lower value integer of  $15 - 3X_1 - 2$ . This comes because  $f_3$  star of  $S_3$  is  $4S_3 +$  lower integer value of  $S_3/2$ . So  $f_4$  star of 15 is to maximize  $7X_1 + 4$  times,  $15 - 3X_1 +$  lower integer values of  $15 - 3X_1/2$ . Now  $X_1$ , we can take only integer values such that  $3X_1$  is less than or equal to 15, so  $X_1$  can take values 0, 1, 2, 3, 4 or 5.

This being in the last stage, we evaluate the function at values 0, 1, 2, 3, 4 and 5 to get  $X_1 = 0$ . We would get  $0 + 60 + 7$ . 0 comes from the first term, 60 come from the second term, 7 comes from the third. When  $X_1 = 0$ , 4 into 15 is = 60, now  $15/2$  lower integer value is 7, so we get 67.  $X_1 = 1$  we get  $7 + 48 + 6$ . 7 from  $7X_1$ ; 48 from  $15 - 3$  into  $1 = 12$ , 12 into 4 = 48. Now when  $X_1 = 1$ ;  $15 - 3$  is 12, 12 divided by 6, we get 6. So this way we calculate the

objective function and all integer values of  $X_1$  and realize that at  $X_1 = 5$ ,  $f_4$  star of 15 is 35. Now the best value happens at  $X_1 = 0$  and we get a value of 67. So the optimum value happens at  $X_1$  star = 0. 15 is carried over to the next stage. Now  $X_2$  star is 0, so we have  $X_2$  star is 0. 15 is carried over to the other stage. At this stage the best value is lower integer value of  $S_2/2$ , so lower integer value of  $15/2$  is 7. So  $X_3$  star is 7. So  $X_3$  consumes 2 resources or 14 resources are consumed.  $S_1$  becomes 1 and  $X_4$  star is =  $S_1$  so  $X_4$  star is = 1. So the solution is  $X_1$  star = 0;  $X_2$  star = 0;  $X_3$  star = 7;  $X_4$  star = 1,  $Z = 67$  but this is a solution for the modified problem. So the solution to the first problem should be rewritten once again and we know that  $X_4$  becomes  $Y_3$ ,  $X_3$  becomes  $Y_4$ , so we get  $Z = 67$  solution to the original problem. Now what are the new things that we have seen in this example 1? We have solved a problem where the variables take integer values and secondly we have a single constraint problem as always but we were able to solve the 4 variables in this case. Most of the integer programming problem is of this type. When we solve using dynamic programming we will be able to solve only for 3 stages. In this case we were able to solve for a 4th stage simply because here we had a situation particularly here, we had a situation where the  $8X_2$  and  $4$  into  $-2X_2$  cancelled out and therefore we were able to get a  $X_2$  star = 0.

Normally we will be able to solve for 3. As a special case in this example we were able to solve for 4. It is also important in these examples that there is at least 1 variable which has a constraint coefficient of + 1, so that that variable is always pushed as the last variable or first variable in a backward recursive approach and we solve for it so that we always start with  $X_4$  star =  $S_1$  and  $f_1$  star of  $S_1$  is = some constant into  $S_1$ . Now this makes the solution easy. Now we could have this as a problem where all the  $YJ$ 's or if we take the modified problem where all the  $XJ$ 's are integer values. Now we could have easily solved the problem by the tabular approach. The tabular approach that we had seen earlier in the dynamic programming could have been used and we could have solved this but we did not do that simply because the resource being large particularly in the middle stages, the tables become extremely large.

Now as far as this problem is concerned, whether we had 15 or whether we had 115 as resource, the solution methodology is the same. Whereas if we had used the tabular method to solve this problem, if this right hand side value of the inequality becomes large then the tables become very large and so we do not use the tabular method to solve even though we know that we can solve this by the tabular method. Now single constraint integer programming problem can be solved comfortably up to 3 variables using BP when one of the variables has a + 1 coefficient in the constraint. Special cases, we can solve up to 4 variables as we have shown in this example. Here being a linear objective function in the linear constraint we do not use different ion and find out maximum or minimum. Maximum or the minimum happens at the extreme points in the first stage.

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**Example 11 – Linear Programming**

Let us solve a linear programming problem using Dynamic Programming.

$$\text{Maximize } Z = 6X_1 + 5X_2$$

Subject to

$$X_1 + X_2 \leq 5$$
$$3X_1 + 2X_2 \leq 12$$
$$X_1, X_2 \geq 0$$

Here there are two resources and hence we have two state variables. We call them  $U$  and  $V$  respectively.

**Stage:** Each variable  
**State:** Amount of resource available ( $U$  and  $V$ )  
**Decision Variable:** Values of  $X_1$  and  $X_2$   
**Criterion of effectiveness:** Maximize  $Z$

The last example that we will be seeing in the dynamic programming is to show how we can solve a linear programming problem using dynamic program. Now to do that we go back to the familiar example we have seen in this lecture series. Maximize  $Z = 6X_1 + 5X_2$ ;  
 $X_1 + X_2$  less than or equal to 5;

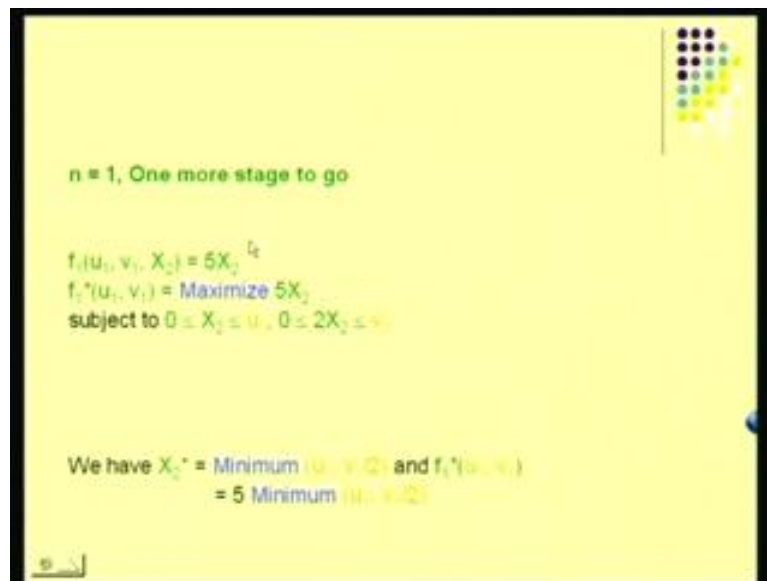
$3X_1 + 2X_2$  less than or equal to 12;

$X_1, X_2$  greater than or equal to 0.

Now this is a linear programming problem. This does not have integer restriction on the variables. Variables are continuous. Now there are very special things about this which is very different from the example that we have seen. We are looking at 2 constraints here and not 1 constraint. There are 2 constraints, 2 resources, 2 values at the right hand side. We have 2 state variables. So far in all the examples we have had only 1 state variable. In this case we have 2 state variables. Instead of using the notation 's' for the state variables we use notations  $U$  and  $V$  respectively for the state variables. So in this problem we define state stage decision variable and the criterion of effectiveness. Stage is each variable. There are 2 variables here. We will be solving for 1 variable at a time, so stage is each variable. State is the amount of resources available. There are 2 resources  $U$  and  $V$  namely first and the second. So the 2 resources are state variables. There will be 2 state variables for this problem. Decision variables are the values of  $X_1$  and  $X_2$  and the criterion of effectiveness is to maximize the objective function which is  $Z$  which is given by  $6X_1 + 5X_2$



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Now  $N = 1$ ; 1 more stage to go.  $f_1$  of  $U_1, V_1, X_2 = 5X_2$ ; we are trying to solve a problem, maximize  $5X_2$  subject to  $X_2$  less than or equal to  $U_1$ ,  $2X_2$  less than or equal to  $V_1$ .  $X_2$  greater than or equal to 0. So we want to maximize  $5X_2$  subject to the condition  $X_2$  less than or equal to  $U_1$ ,  $2X_2$  less than or equal to  $V_1$ ;  $X_2$  greater than or equal to 0. Now here what will happen is the maximum value assuming  $U_1$  and  $V_1$  are non negative values which is also not a very bad assumption because these values are non negative. The coefficients are all non negative and the variables are non negative. So the state variables will be non negative values. Now the maximum value that  $X_2$  will take is actually the minimum of  $U_1$  and  $V_1/2$  because  $X_2$  less than or equal to  $U_1$ ;  $2X_2$  less than or equal to  $V_1$  would give us  $X_2$ . The maximum value  $X_2$  can take is the minimum of  $U_1, V_1/2$ . So  $X_2^*$ , the star  $X$  is the minimum of  $U_1$  and  $V_1/2$  and  $f_1^*$  star of  $U_1, V_1$  is maximize or 5 times minimum of  $U_1, V_1/2$ . The best value of  $X_2$  is a minimum of  $U_1, V_1/2$ . So  $X_2^*$  the star is being minimum of  $U_1, V_1/2$ .  $f_1^*$  star of  $U_1, V_1$  will be 5 times minimum of  $U_1, V_1/2$ . Now  $N = 2$ ; 2 more stages to go and we come back to the problem where we are solving  $6X_1 + 5X_2$  subject to  $X_1 + X_2$  less than or equal to 5;  $3X_1 + 2X_2$  less than or equal to 12.  $X_1, X_2$  greater than or equal to 0. So we are solving this problem.

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$n = 2$ . Two more stages to go  
 $f_2$   
 $f_1(5, 12, X_1) = 6X_1 + f_2^*(5 - X_1, 12 - 3X_1)$   
 $f_1^*(5, 12) = \text{Maximize } 6X_1 + 5 \text{ Minimum } (5 - X_1), (12 - 3X_1)/2$   
 subject to  $0 \leq X_1 \leq 5, 0 \leq 3X_1 \leq 12$

At  $X_1 = 2$  we have  $5 - X_1 = (12 - 3X_1)/2$   
 $f_1^*(5, 12) = \text{Maximize } 6X_1 + 5(5 - X_1) \quad 0 \leq X_1 \leq 2$   
 $f_1^*(5, 12) = \text{Maximize } 6X_1 + 5(12 - 3X_1)/2 \quad 2 \leq X_1 \leq 4$

At  $X_1 = 0, Z = 25$ .  
 At  $X_1 = 2, Z = 27$ .  
 At  $X_1 = 4, Z = 24$ .

The optimum solution is  $X_1^* = 2, X_2^* = 3$   
 $X_1^* = \text{Minimum } (5 - X_1), (12 - 3X_1)/2 = 2, Z = 27$

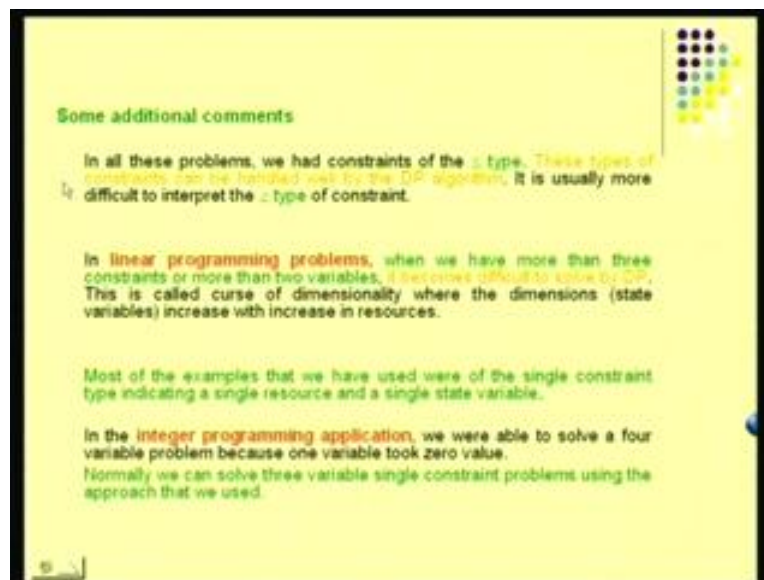
Now we go back and say  $6X_1$  because for  $X_1$  the objective function is  $6X_1$  and whatever resource is left over this  $X_1$  is given here,  $5 - X_1$  goes as  $U_1$  and  $12 - 3X_1$  goes as  $V_1$ . So we have  $f_1$  star of  $5 - X_1$  and  $12 - 3X_1$  which go as  $U_1$  and  $V_1$ .  $f_2$  star of 5, 12 is the best value of  $X_1$  that maximizes this  $6X_1 + 5$  times minimum of  $5 - X_1; 12 - 3X_1/2$ . We have already seen that  $X_2$  star is minimum of  $U_1, V_1/2$  and the value is 5 times minimum of  $U_1, V_1/2$ . So 5 times minimum of  $U_1, 5 - X_1; V_1/2; 12 - 3X_1/2$  subject to the condition  $0$  less than or equal to  $X_1$  less than or equal to  $5, 0$  less than or equal to  $3; X_1$  less than or equal to  $12$ , which comes from here.  $X_1$  less than or equal to  $5, 3X_1$  less than or equal to  $12$ . Now what we need to do is this. Now we look at both these functions  $5 - X_1$  and  $12 - 3X_1/2$  or we need to find out the range at which one of them becomes minimum.

Now the point at which they are equal is  $X_1 = 2$ . At  $X_1 = 2$ , we have  $5 - X_1$  which is  $3, 12 - 6/2$  which is also  $3$ , so at  $X_1 = 2$ , these 2 are equal. So  $f_2$  star of 5, 12 is to maximize  $6X_1 + 5$  into  $5 - X_1$  the first function. In the range  $0$  less than or equal to  $X_1$  less than or equal to  $2$  and maximize  $6X_1 + 5$  into  $12 - 3X_1/2$ , the second function is in the range  $2$  to  $4$ .  $4$  comes in because this would give us  $X_1$  less than or equal to  $5$ . This would give us  $S_1$  less than  $= 4$ , so  $4$  becomes the upper range. So we have 2 functions here. We want to maximize  $6X_1 + 5$  into  $5 - X_1$  in the range  $0$  to  $2$  and  $6X_1 + 5$  into  $12 - 3X_1/2$  in the range  $2$  to  $4$ . At  $X_1 = 0$  we have  $Z = 25$ . We are in this range. So  $0 + 25$  is  $25$ . At  $X_1 = 2$  we have  $12$  coming from this and  $15$  coming from this giving us  $27$ .

From the other expression, also we have  $12$  coming and  $15$  coming from the second term which is  $27$ . At  $X_1 = 4$  which is in the other expression, we have  $6$  into  $4 = 24; 12 - 3X_1$  is  $0$ . So the best value is that  $X_1$  star  $= 2; Z = 27$ . When  $X_1$  star  $= 2, U_1$  is  $5 - X_1$  which is  $3; V_1$  is  $12 - 3; X_1/2$  which is  $V_1$  is  $12 - 3X_1$  which is  $6$ , so from the previous table minimum of  $U_1, V_1/2$  is  $X_2$  star. Minimum of  $U_1, V_1/2$  minimum, so minimum of  $3$  and  $6/2$  which is  $3$ , so we get  $X_1 = 3X_2$  or the  $X_1 = 2; X_2 = 3$  and  $Z = 27$  which would give us  $12 + 15$  which is  $27$ . So this is how we solve linear programming problems using dynamic program. Just to illustrate this we have taken a  $2/2$  problem. We have also taken a maximization problem. We have taken a 2 variable, 2 constraint problems. We also have taken a very simple problem where all the coefficients are positive terms and non negative terms in this problem. Problems

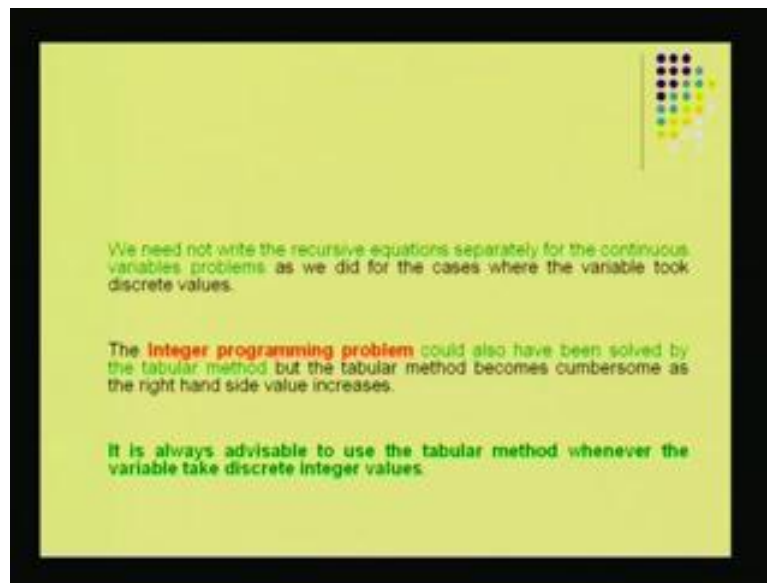
become a little more complicated when we have negative terms here. Problems become complicated when we have greater than or equal to constraints. In fact you would have seen in all our problems whether they were problems such as linear programming or integer programming or nonlinear objective function or constraints or problems that are descriptive in nature which had non linear or linear terms, the resource constraints were all less than or equal to constraints. We did not encounter a greater than or equal to constraint in our example. For a first course less than or equal to constraints are easier to handle and we have taken a variety of examples but all them are consistent about the fact that the constraints were of the less than or equal to 5. Now do we use DP or dynamic programming to solve large linear programming problems? The answer is no. The reason is we have as many state variables as the number of constraints. Each constraint represents the resource. So we have as many state variables as the number of constraints and therefore the problem now gets too many constraints whenever we solve problems of a larger size. Now this is called curse of dimensionality. Now we could solve comfortably a 2/2 problem but beyond that it becomes little bit more involved to solve linear programming problems. But before we wind up dynamic programming, let us also look at some additional comments.

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In almost all the examples we had constraints of less than or equal to type. These constraints can be handled very well by the DP algorithm. It is very difficult to interpret the greater than or equal to type of constraints even as a state variable. In linear programming problems when we have more than 3 constraints or more than 2 variables it becomes difficult to solve by DP. This is called curse of dimensionality where the problem dimensions, the state variable increases with increase in the number of resources. Most of the examples we have used were of the single constraint problems indicating a single resource and a single state variable. In the integer programming application we were able to solve a 4 variable problem, 1 variable definitely took a 0 value. Normally we solve 3 variables, single constraint problems using the approach that we used.

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If whenever we solve problems with continuous variables, we need not write the recursive relations or separately as we did for the cases where we took discrete values. The integer programming problems could have been solved by the tabular method but the tabular method becomes cumbersome as the right hand side value increases. It is always advisable to use the tabular method whenever the variable takes integer values.

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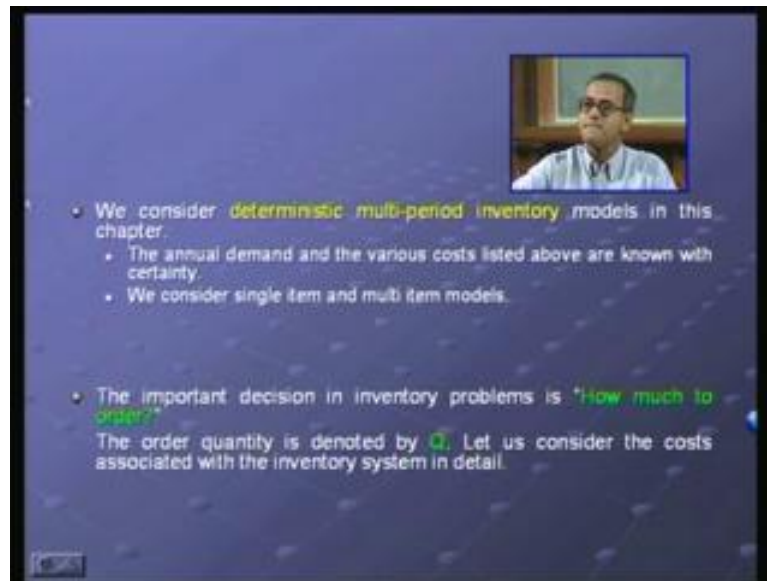
# DETERMINISTIC INVENTORY MODELS

- **Inventory control** deals with ordering and stocking policies for items used in manufacture of industrial products.
- In every manufacturing environment about 80% of the items are bought from outside and the rest enter as raw material, are manufactured and assembled into the final product.
- Items bought from vendors have the following costs associated with the purchase:
  - ❖ Cost of the product
  - ❖ Ordering cost per order
  - ❖ Carrying cost for holding the items
  - ❖ Shortage cost (backorder costs)

Now at the end of the dynamic problem, we move to the last topic of the first course. In the fundamentals of operation research we addressed deterministic inventory models. We now look at the very basic of inventory control in this lecture, in the introductory part of it and in the subsequent lectures. Now the inventory control deals with ordering and stocking policies for items used in manufacture of industrial products. In every manufacturing environment, we realize about nearly 80% or more of the items are bought out from outside and the rest enter as raw material are manufactured and assembled into the final product. Now items bought from outside or bought from vendors have the following costs associated with the purchase. There are 4 normal costs that are important to us. The actual cost of the product or the item is shown here. There is an ordering cost that the organization incurs, the amount of money that is spent in placing an order for the items. All these items are special items that need to be ordered and the vendors make these have a supply. There is a carrying cost or holding cost for the items. Items are not bought on a daily basis or bought frequently. They are bought in certain quantities and are stocked within the organization. So there is a cost associated with

carrying or holding these items and sometimes there are shortage costs or backorder cost when the items are not available and the production stops for want of these items.

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Now in this course in the first course, the introductory course on recent research, we introduce inventory models. We are going to consider deterministic multi-period inventory models in this chapter. We are going to look at inventory problems where inventory decisions are made more than once during the planning period not the static problems with the dynamic problems and we are also going to look at some deterministic problems where all the data are available at the beginning of the planning period. Now the assumptions annual demands for the items are known. The various costs associated with the inventory, the 4 costs that we looked at are cost of the product, ordering cost, carrying or holding cost and shortage cost. They are known with certainty and do not change during the planning period and we also consider single item as well as multiple item inventory models in the introductory portion.

There are 2 decisions in inventory problems. The first and the most important decision is called how much to order. The second decision is called when to order. Now orders have to be placed for these 2 items. So the 2 questions would be how much I order every time I place an order and when I decide to place an order. Now the answer to the question how much to order is given by something called the economic order quantity or the order quantity which is denoted by the letter Q. Now let us go back and look at the various costs that we decide. We introduced 4 types of costs. Cost of the product, ordering cost, carrying cost and shortage cost. Now obviously the ordering quantity or the economic order quantity depends on these 4 costs. So let us get into these 4 costs in detail and see.

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Cost of the product (C)

This is represented as C Rs/unit. Since the annual demand is known and has to be met, this cost does not change with the order quantity.

The only effect of the unit price (C) in the order quantity is when there is a discount by which the unit price reduces by a known fraction.

Order Cost (C<sub>0</sub>)

- This is represented as Rs/order. The essential costs that contribute to this cost are:
  - Cost of people
  - Cost of stationery
  - Cost of communication – fax
  - Cost of follow up – travel, fax
  - Cost of transportation
  - Cost of inspection and counting
  - Cost of rework, rejects

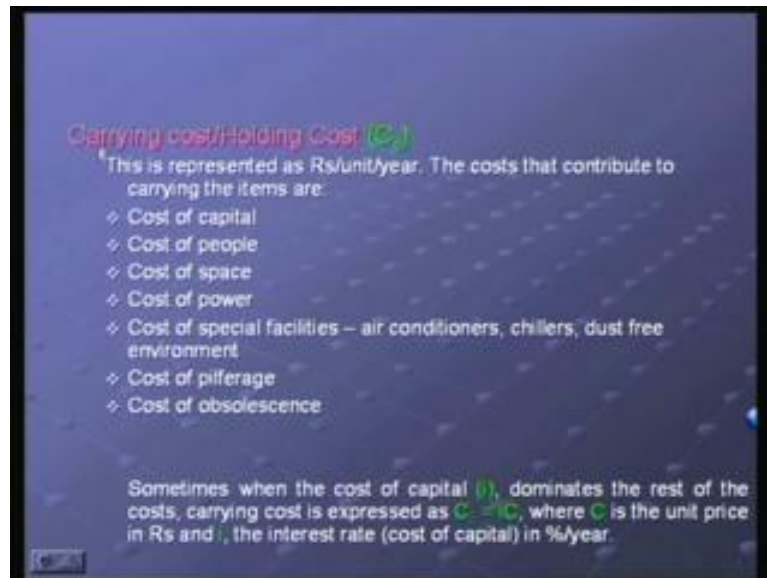
What constitutes these 4 costs? Now the cost of the product of the item is usually represented by the capital C and that will be the notation that we will be using. Now this is given as rupees C per unit or C rupees per item or the annual demand for the item is known and we have to meet the annual demand. This cost does not play a significant part in determining the ordering quantity. No matter what the order quantity is, cost is going to be the same or we later show that the order quantity does not depend on the actual cost of the product. However the only effect of the unit price C in the ordering quantity is when there is discount. Now when there is a discount the unit price reduces by a known fraction. Therefore it influences the ordering quantity. The only situation where the price will have a C in the determination of the order quantity is when we are looking at discount models. We will be looking at discount models subsequently in this lecture series and we will see the effect of the discount and the economic order quantity. In the next class we will look at order cost.

Order cost is the cost that is incurred whenever an order is placed for an item. Now this is represented by the notation C<sub>0</sub> or C subscript 0 or O in this lecture series. C<sub>0</sub> is the order cost and its unit is rupees per order. Every time there is an order placed, there is an amount of money spent. It is either money per order or rupees per order. Now there are many costs that constitute the order cost. Now these are the following order. Cost of people, there are normally people who work in an organization who are in charge of purchase and who place these orders. So cost of hiring these people and cost of their salary and pay role is included as part of the ordering cost. However small it is, cost of office and cost of stationery also becomes a part of the ordering cost. If there is a cost of communication now, the purchase orders are made and they have to be communicated to the vendors which would involve cost of fax, cost of sending the courier or cost of making long distance calls and so on. There are also costs of follow up.

Once the purchase order is made, the organization follows up with the vendors. So there is a cost of follow up associated with this and this cost of follow up would mean sometimes courier, fax, telephone calls as well as travelling. Sometimes people have to go to the vendor's place and then get the items. So it involves a certain travel. There is a cost of transportation because the items have to be transported from the vendor to the organization.

There is a cost of inspection and counting which we have. Whenever the items come in, they are inspected and counted, so there is a cost of the pay roll or the time that is spent in these activities. Sometime there could be rejects which are sent backs or some rework which has to be made which would contribute a little bit to the total cost. All these are the components of the order cost.

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The other one is called the carrying cost or the holding cost which is often represented as  $C_c$ .  $C$  subscript  $c$ . Cost of carrying, this is represented as rupees per unit per year, money per unit per year, Cost that contribute to the carrying of the items are many cost. First and most important in the cost of capital when items are bought, a certain amount of money is spent and a certain amount of interest is paid on the money that is being borrowed. Cost of capital is the most dominant cost or the holding cost. Other cost would also include cost of space, Cost there would be a warehouse, Cost of people who manage the warehouse, cost of power and other electrical utilities. Sometimes we would need cost of special facilities such as air conditioner, chillers, and dust free environment and there could be pilferage obsolescence. Now all these constitute the cost of carrying or holding which is represented by  $C_c$ .

Now we look at the other cost such as the shortage cost as well as the inventory models in detail in the next lecture.