

**Higher Engineering Mathematics**  
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**Simplex Method - I**  
**Mod09\_Lec44**

(Refer Slide Time: 0:25)

**Simplex method**

When we solve a L.P.P. by graphical method then the region of feasible solutions is found to be convex, bounded by vertices and the edges joining them. The optimal solution occurs at some vertex. If the optimal solution is not unique, the optimal points lie on an edge. These **observations** are also true for the general L.P.P.. Thus our problem is to find that particular vertex of the convex region which corresponds to the optimal solution. The most commonly used method to obtain the optimal vertex is the simplex method.



**Cont...**

In this method we move step by step from one vertex to the adjacent one. Of all the adjacent vertices, the one giving better value of the objective function over that of the preceding vertex is chosen. This method of jumping from one vertex to the other is then repeated. This method then yields the optimal vertex in a finite number of steps since the number of vertices is finite.



Hello friends, welcome to my lecture on Simplex Method. The first lecture on simplex method. When we solve a linear programming problem by graphical method, we notice that the region of feasible solutions is a convex region, it is bounded by vertices and the edges joining them. The optimal solution occurs at some vertex. If the optimal solution is not unique, the optimal points lie on an edge. These observations are also true for the general linear programming problem.

Thus our problem is to find that particular vertex of the convex region which corresponds to the optimal solution. The most commonly used method to obtain the optimal vertex is the Simplex method. In this method, we move step-by-step from one vertex to the adjacent one, of all the adjacent vertices, the one giving better value of the objective function over that of the preceding vertex is chosen. This method of jumping from one vertex to the other is then repeated. This method then yields the optimal vertex in a finite number of steps since the number of vertices is finite.

(Refer Slide Time: 1:37)

#### Procedure

Suppose there are  $m$  constraints and  $(m + n)$  variables ( $m \leq n$ ), then the starting solution is found by setting  $n$  variables equal to zero and then solving the remaining  $m$  equations, provided the solution exists and is unique. The  $n$  zero variables are known as non-basic variables while the remaining  $m$  variables are called basic variables and they form a basic solution.

In an L.P.P., the variables must always be non-negative. If a basic solution contains negative variables, then it is called basic infeasible solution and is not considered. This is achieved by starting with a basic solution which is non-negative and then using feasibility condition, the next basic solution which is non-negative, is obtained. Such a solution is called basic feasible solution.



Suppose there are  $M$  constraints and  $M$  plus  $N$  variables,  $M$  less than or equal to  $N$ , then the starting solution is found by setting  $N$  variables equal to zero, and then solving the remaining  $M$  equations, providing the, provided that the solution exists and is unique. The  $N$  zero variables are called non-basic variables, while the remaining  $M$  variable are called basic variables and they form a basic solution.

So in an linear programming problem, the variables must always be non-negative, this is very important, in a linear programming problem the variables must always be non-negative, if a basic solution contains negative variables, then it is called a basic infeasible solution and it is not considered. To achieve this we start with a basic solution which is nonnegative and then use feasibility condition to obtain the next basic solution, such a solution is called basic feasible solution.

(Refer Slide Time: 2:40)

#### Non-degenerate solution

If all the variables in the basic feasible solution are positive then it is called non-degenerate solution.

#### Degenerate solution

If some of the variables in the basic feasible solution are zero, then it called a degenerate solution.

A new basic feasible solution is obtained from the previous one by equating one of the basic variables to zero and replacing it by a new non-basic variable. The eliminated variable is called the outgoing variable while the new variable is known as the incoming variable.

If all the labels in the basic feasible solution are positive then it is called non-degenerate solution. If some of the variables in the basic feasible solution are zero, we will call it as a degenerate solution. A new basic feasible solution is obtained from the previous one by equating one of the basic variables to zero and replacing it by a new non-basic variable, the eliminated variable is called as the outgoing variable while the new variable is called as the incoming variable.

Okay, so to obtain a new basic feasible solution we equate one of the basic variables to zero, replace it by a new non-basic variable and then the eliminated variable is called as the outgoing variable, the new variable that comes in is called as the incoming variable.

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#### Cont...

The incoming variable must improve the value of the objective function which is ensured by the optimality condition.

This process is repeated till no further improvement is possible. The resulting solution is called the optimal basic solution or simply optimal solution.

The simplex method is, therefore, based on the following two conditions

#### 1. Feasibility condition

It ensures that if the starting solution is basic feasible, the subsequent will also be basic feasible.

## 2. Optimality condition

It ensures that only improved solutions will be obtained.  
For example, consider the general L.P.P.

$$\text{Maximize } Z = \sum_{j=1}^n c_j x_j = c_1 x_1 + c_2 x_2 + \dots + c_n x_n \quad (1)$$

$$\text{subject to } \sum_{j=1}^n a_{ij} x_j + s_i = b_i, \quad i = 1, 2, \dots, m \quad (2)$$

$$\text{and } x_j \geq 0, s_j \geq 0, \quad j = 1, 2, \dots, n \quad (3)$$

$$\sum_{j=1}^n a_{ij} x_j \leq b_i, \quad i = 1, 2, \dots, m$$

$$\sum_{j=1}^n a_{ij} x_j + \Delta_i = b_i, \quad \Delta_i \geq 0, \forall i = 1, 2, \dots, m$$

Now, the incoming variable must improve the value of the objective function, which is ensured by the optimality condition, the process is repeated till no further improvement is possible, the resulting solution is called the optimal basic solution or simply optimal solution. The simplex method is therefore, based on the two conditions, feasibility condition, feasibility condition ensures that the starting solution is basic feasible, the subsequent solution will also be basic feasible.

The optimality condition ensures that only improved solutions will be obtained, now say for example, let us consider the general linear programming problem, maximize

$$Z = \sum_{j=1}^n c_j x_j \quad \text{i.e. } c_1 x_1 + c_2 x_2 + \dots + c_n x_n \quad \text{subject to the constants, the question is}$$

$$\sum_{j=1}^n a_{ij} x_j + s_i = b_i, \quad i = 1, 2, \dots, m \quad \text{and } x_j \geq 0, s_j \geq 0, \quad j = 1, 2, \dots, n \quad \text{and } i = 1, 2, \dots, m.$$

So here you can see the constants  $\sum_{j=1}^n a_{ij} x_j \leq b_i$  has been converted into equations by using the

slack variables  $s_j$ , because when we have  $\sum_{j=1}^n a_{ij} x_j \leq b_i, i = 1, 2, \dots, m$ , we can convert them

into equations by adding slack variables, so  $\sum_{j=1}^n a_{ij} x_j + s_i = b_i$  where  $s_i \geq 0$ , for all  $i$ , so these are

slack variables, which are used to convert the  $M$  constants in to the equations.

Now, so this is our general linear programming problem, maximize

$$Z = \sum_{j=1}^n c_j x_j \quad \text{i.e. } c_1 x_1 + c_2 x_2 + \dots + c_n x_n, \quad m \text{ equations, where } x_j \geq 0 \text{ for all } j$$

and  $s_i \geq 0$  for all  $i$ .

(Refer Slide Time: 5:57)

## 2. Optimality condition

It ensures that only improved solutions will be obtained.  
For example, consider the general L.P.P.

$$\text{Maximize } Z = \sum_{j=1}^n c_j x_j = c_1 x_1 + c_2 x_2 + \dots + c_n x_n \quad (1)$$

$$\text{subject to } \sum_{j=1}^n a_{ij} x_j + s_i = b_i, \quad i = 1, 2, \dots, m \quad (2)$$

$$\text{and } x_j \geq 0, s_i \geq 0, \quad j = 1, 2, \dots, n \quad (3)$$

$$\sum_{j=1}^n a_{ij} x_j \leq b_i, \quad i=1, 2, \dots, m$$

$$\sum_{j=1}^n a_{ij} x_j + \delta_i = b_i, \quad \delta_i \geq 0, \quad i=1, 2, \dots, m$$

## Solution

$x_1, x_2, \dots, x_n$  is a solution of the L.P.P. if it satisfies the constraints (2).

## Feasible solution

$x_1, x_2, \dots, x_n$  is a feasible solution of the general L.P.P. if it satisfies both constraints (2) and the non-negativity restrictions (3). The set  $S$  of all feasible solutions is called the feasible region.

## Basic solution

It is the solution of the  $m$  basic variables when each of the  $n$  non-basic variables is equated to zero.

Now,  $x_1, x_2, \dots, x_n$  a solution of the linear programming problem if it satisfies the constraints, so  $x_1, x_2, \dots, x_n$  will be called as a solution of the linear programming problem if it satisfies

this constraints,  $\sum_{j=1}^n a_{ij} x_j \leq b_i, i=1, 2, \dots, m$ . Now, this solution will be called a feasible solution of the general L.P.P. if it satisfies both the constraints and the non-negativity restrictions, so  $x_1, x_2, \dots, x_n$  satisfies the constraints these  $m$  equations together with  $x_j \geq 0$  for

all  $j, j=1,2,\dots,n$  that is the non-negative and they satisfy is  $n$  constraints, a constraints equations which will say that  $x_1, x_2, \dots, x_n$  give us a feasible solution. Okay.

So  $x_1, x_2, \dots, x_n$  will be called a feasible solution for the general L.P.P., if it satisfies both the constraints and the non-negativity restrictions, now the set  $S$  of all feasible solutions is called as the feasible region. Okay, now it is the basic solution, it is the solution of  $m$  basic variables when each of the end basic variables are equal to, non-basic variables are equated 0.

So if you take the non-basic variables  $x_1, x_2, \dots, x_n$  to 0, then we have  $m$  equations involving  $m$  variables  $s_1, s_2, \dots, s_m$  okay, so we will be able to get the solution, the values of  $s_1, s_2, \dots, s_m$  from these  $m$  equations, then  $x_1, x_2, \dots, x_n$  and  $s_1, s_2, \dots, s_m$  will give us a basic solution of the linear programming problem, so it is the solution of  $m$  basic variables when each of the  $n$  non-basic variables is equated to 0.

(Refer Slide Time: 7:50)

**Basic feasible solution**  
It is that basic solution which also satisfies the non-negativity restrictions (3).

**Optimal solution**  
It is that basic feasible solution which also optimizes the objective function (1) while satisfying the conditions (2) and (3).

**Non-degenerate basic feasible solution**  
Non-degenerate basic feasible solution is that basic feasible solution which contains exactly  $m$  non-zero basic variables. If any of the basic variables becomes zero then it is called a degenerate basic feasible solution.

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Now basic feasible solution, it is that basic solution which also satisfies the non-negativity restrictions 3, so basic solution will be called basic feasible solution if  $x_1, x_2, \dots, x_n, s_1, s_2, \dots, s_m \geq 0$ , now if optimal solution, it is that basic feasible solution which also optimises the objective function, so among all the basic feasible solution the 1 which is optimises the objective function while satisfying the conditions 2 and 3 is called as the optimal solution, there would be several basic feasible solution. Okay, so all those basic feasible solution the one which optimises the objective function. Okay, will be called as the optimal solution.

Now non-degenerate basic feasible solution, non-degenerate basic feasible solution is that basic feasible solution, which contains exactly M non-zero basic variables okay, so if any of the basic variables become zero than it is called a degenerate basic feasible solution, let say  $x_1, x_2, \dots, x_n$  we are taking a zeros, then  $x_1, x_2, \dots, x_n$  are basic variables, non-basic variables and  $s_1, s_2, \dots, s_m$  are called basic variables okay, so  $s_1, s_2, \dots, s_m$  are called basic variables, if any of the basic variable  $s_1, s_2, \dots, s_m$  becomes 0, then the solution will be call as a degenerate basic feasible to solution. Okay.

In case of non-degenerate basic feasible solution  $s_1, s_2, \dots, s_m$ , will be known zeros okay, so it is that basic feasible solution which contains exactly M non-zero basic variables  $s_1, s_2, \dots, s_m$ , must be non-zero, while taking  $x_1, x_2, \dots, x_n, x_n = 0$ , the values of  $s_1, s_2, \dots, s_m$ , if they turn out to be non-zero, then the basic feasible solution will be called as non-degenerate, if any,  $s_1, s_2, \dots, s_m$  comes out to be 0 than it will be call as a degenerate basic feasible solution.

(Refer Slide Time: 10:05)

**Working procedure of Simplex method**

Check whether the objective function is to be maximized or minimized. If

$$Z = c_1x_1 + c_2x_2 + c_3x_3 + \dots + c_nx_n$$

is to be minimized, then convert it into a problem of maximization, by writing

$$\text{Minimize } Z = \text{Maximize } (-Z)$$

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Now working procedure of simplex method, check whether the objective function, now, first of all, when you start to solving a problem by using a simplex method, we first check that whether the function that, objective function is to be maximized or minimized, if it is to be maximized then it is okay, if it is to be minimized then we will convert to a maximization problem.

So in the simplex method, first of all the objective function has to be maximized. Okay, so if it is already given as a maximized Z then we start as such, if it is given as a minimization of

$Z$ , find minimum value of  $Z$  then we will convert it to a maximization problem, so suppose  $Z$  equal to  $c_1x_1+c_2x_2+\dots+c_nx_n$  is to be minimized, then we convert it into a problem of maximization by considering minimize  $Z$  equal to maximize minus  $Z$ , so minimize  $Z = \text{Min. } Z$  means  $\text{Max. } (-Z)$  Okay.

(Refer Slide Time: 11:08)

The right hand sides of each of the constraints should be non-negative. If the L.P.P. has a constraint for which a negative  $b_i$  is given, it should be converted into the positive value by multiplying both sides of the constraint by  $-1$ . For example, if the given constraint is  $7x_1 - 8x_2 \geq -3$ , it will change to  $-7x_1 + 8x_2 \leq 3$ . ✓  
The coefficients of slack variables in the objective function are zero.

The right-hand side of each of the constraints, suppose there are  $m$  constraints than each right hand side each of the constraint should be made nonnegative, if the linear programming problem had a constraint for which a negative  $b_i$  is given. Okay, then we will multiply the constraint by minus 1 to make the right inside positive okay, so it should be converted into the positive value by multiplying both sides of the constraint by minus 1.

For example, suppose the constraint is given like this  $7x_1 - 8x_2 \geq -3$ , than it will be converted into  $-7x_1 + 8x_2 \leq 3$ , so we have to make this  $-3$ ,  $3$  and that we can do by multiplying by  $-1$ . The coefficients of slack variables in the objective function are taken as zeros.



(Refer Slide Time: 11:59)

Express the problem in the standard form

Convert all inequalities of constraints into equations by introducing slack/surplus variables in the constraints giving equations of the form

$$a_{11}x_1 + a_{12}x_2 + \dots + s_1 + 0s_2 + 0s_3 + \dots = b_1$$

*Handwritten notes:*  
 $a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$   
 $a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n + s_1 = b_1$

Find an initial basic feasible solution

If there are  $(n+m)$  equations involving  $n+m$  unknowns, then assign zero values to any  $n$  of the variables for finding a solution. Starting with a basic solution for which  $x_j : j = 1, 2, \dots, n$  are each zero, find all  $s_i, i = 1, 2, \dots, m$ . If all  $s_i$  are  $\geq 0$ , the basic solution is feasible and non-degenerate. If one or more of the  $s_i$  values are zero, then the solution is degenerate.

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*Handwritten notes:*  
 $x_1 = x_2 = \dots = x_n = 0$   
 $a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n + s_1 + 0s_2 + \dots + 0s_m = b_1$   
 $a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n + 0s_1 + s_2 + 0s_3 + \dots + 0s_m = b_2$   
 $a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n + 0s_1 + 0s_2 + \dots + 0s_{m-1} + s_m = b_m$

Convert all inequalities of constraints into equations by introducing slack oblique surplus variables in the constraints giving equations of the form this, suppose let us take the first equation, in the first equation we are using a slack variable S1 okay, then the question will become  $a_{11}x_1 + a_{12}x_2 + \dots + 1.s_1 + 0.s_2 + 0.s_3 + 0.s_m$  suppose there are  $m$  constraints, so  $0.s_m = 0.b_1$ .

So we will use slack variables  $s_1, s_2, s_3$  to convert the given equation into, given constraint into equations. We might have to use a surplus variables also that we come later, so right now we are talking about the slack variable here, so suppose the constraint is like this  $a_{11}x_1, a_{12}x_2, \dots$  and so on  $a_1$  and  $x_n \leq b_1$ , then it can be converted into an equation by using

slack variable  $s_1$ ,  $a_{11}x_1, a_{12}x_2, a_1$  and  $x_n + s_1 = b_1$  okay, we can write it as  $a_{11}x_1 + a_{12}x_2 + \dots$  and so on,  $a_1$  and  $x_n$ ,  $1 \cdot s_1 + 0 \cdot s_2 + \dots + 1 \cdot b_1$ .

Now find an initial basic feasible solution, after the constraints have been converted into equations we start to find a initial basic feasible solution, there are  $m$  equations, not  $n+m$ , suppose there  $m$  equations involving  $n+m$  unknowns, what we will do? We will assign zero values to any  $n$  variables okay, so that we have  $m$  equations involving  $m$  unknowns and then we start with basic solution for which okay.

So those  $m$  equations in  $N$  unknowns can then be solved okay, if solution exists there, then we will find it, so if suppose there are  $m$  equations involving  $n+m$  unknowns then assign zero values to any  $n$  of the variables for finding a solution, so when you put  $n$  variables as zeros then we will have  $m$  equations involving  $m$  unknowns okay, so we will then find a solution.

Now, starting with a basic solution, so what we will do? We will choose  $n$  variables  $x_1, x_2, \dots, x_n = 0$ . Okay, we will take to be equal to zeros and then find all  $s_i, i=1, 2, \dots, m$  so suppose the equations are like this,

$a_{11}x_1, a_{12}x_2, \dots, a_{1n}x_n + s_1 + 0 \cdot s_2 + 0 \cdot s_3 + \dots + 0 \cdot s_m = b_1$ , this is first equation, second equation  $a_{21}x_1, a_{22}x_2, \dots, a_{2n}x_n + 0 \cdot s_1 + 1 \cdot s_2 + 0 \cdot s_3 + \dots + 0 \cdot s_m = b_2$ , and the last  $m$ th equation is  $M$ th equation  $a_{m1}x_1, a_{m2}x_2, \dots, a_{mn}x_n + s_1 + 0 \cdot s_2 + 0 \cdot s_3 + \dots + 0 \cdot s_m = b_m$ .

Now, you can see there are  $n$  equations, there are  $n$  equations involving  $n$  plus  $m$  unknowns okay, what we will do to obtain basic feasible solution, we will take  $x_1, x_2, \dots, x_n = 0$ . Okay, so we will take  $x_1, x_2, \dots, x_n = 0$ , then we will have  $m$  equations involving  $m$  unknowns  $s_1, s_2, s_3, \dots, s_m$  and we can find the values of these  $m$  unknowns  $s_1 = b_1, s_2 = b_2$ , and so on  $s_m = b_m$ .

Now, since we have already made right hand sides of these constraints  $b_1, b_2, \dots, b_m$  positive okay, the values of  $s_1, s_2, \dots, s_m$  will always be greater than or equal to 0, so we will get  $x_1, x_2, \dots, x_n = 0, s_1, s_2, \dots, s_m$ .  $s_1 = b_1, s_2 = b_2$ , and so on  $s_m = b_m$ , so we have  $x_j \geq 0$  for all  $J$  and  $x_i \geq 0$  for all  $I$ , so then the solution,  $x_1, x_2, \dots, x_n, s_1, s_2, \dots, s_m$  okay satisfies these  $m$  equations and also satisfies the non-negativity restrictions, therefore,  $x_1, x_2, \dots, x_n = 0$  and

$s_1 = b_1, s_2 = b_2$ , and so on  $s_m = b_m$ . okay will give us a basic feasible solution.

So if all SI are greater than or equal to 0, the basic solution is feasible and non-degenerate okay, if one or more of the SI values are zero, then the solution will be called degenerate solution, so if any  $b_i=0$  is zero then the solution will be called degenerate, if the  $b_i=0$ , then  $s_1, s_2, \dots, s_m$  will be all positive and the solution will be called a basic feasible solution, so this is how we find the initial basic feasible solution for the given LPP.

(Refer Slide Time: 17:49)

### Working procedure of Simplex method

Check whether the objective function is to be maximized or minimized. If

$$Z = c_1x_1 + c_2x_2 + c_3x_3 + \dots + c_nx_n$$

is to be minimized, then convert it into a problem of maximization, by writing

$$\text{Minimize } Z = \text{Maximize } (-Z)$$



### Express the problem in the standard form

Convert all inequalities of constraints into equations by introducing slack/surplus variables in the constraints giving equations of the form

$$a_{11}x_1 + a_{12}x_2 + \dots + s_1 + 0s_2 + 0s_3 + \dots = b_1$$

$$\begin{aligned} a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n &\leq b_1 \\ a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \\ &+ b_1 = b_1 \end{aligned}$$

### Find an initial basic feasible solution

If there are  $(n+m)$  equations involving  $n$  unknowns, then assign zero values to any  $n$  of the variables for finding a solution. Starting with a basic solution for which  $x_j : j = 1, 2, \dots, n$  are each zero, find all  $s_i, i = 1, 2, \dots, m$ . If all  $s_i$  are  $\geq 0$ , the basic solution is feasible and non-degenerate. If one or more of the  $s_i$  values are zero, then the solution is degenerate.

$$\begin{aligned} x_1 &= x_2 = \dots = x_n = 0 \\ x_1 &= b_1 \\ x_2 &= b_2 \\ &\dots \\ x_m &= b_m \end{aligned}$$

$$\begin{aligned} a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n + s_1 + 0s_2 + \dots + 0s_m &= b_1 \\ a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n + 0s_1 + s_2 + 0s_3 + \dots + 0s_m &= b_2 \\ \dots \\ a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n + 0s_1 + 0s_2 + \dots + s_m &= b_m \end{aligned}$$



The above information is conveniently expressed in the following simplex table:

$c_B$	$c_j$	$c_1$	$c_2$	$c_3 \dots 0$	0	0...
	Basis	$x_1$	$x_2$	$x_3 \dots s_1$	$s_2$	$s_3 \dots b_1$
0	$s_1$	$a_{11}$	$a_{12}$	$a_{13} \dots 1$	0	0... $b_1$
0	$s_2$	$a_{21}$	$a_{22}$	$a_{23} \dots 0$	1	0... $b_2$
0	$s_3$	$a_{31}$	$a_{32}$	$a_{33} \dots 0$	0	1... $b_3$
:	:	:	:	:	:	:
		Body matrix			Unit matrix	

Now, let us write this information in the form of this table. Okay, so here, what is  $c_j$  row,  $c_j$  row consist of  $c_1, c_2, c_3$  and so on this. Okay, so  $c_1, c_2, c_3$  are the coefficients of  $A_{11}$ ,  $c_1, c_2, c_3$  are coefficients of  $x_1, x_2, \dots, x_n$  in the objective function. Okay, objective function is this, these our objective function, so  $c_1, c_2, \dots, c_n$  are coefficients of  $x_1, x_2, \dots, x_n$  the decision variables in the objective functions.

So, coefficient of  $x_1$  is  $c_1$  coefficient of  $x_1$   $c_1$ , coefficient of  $x_3$   $c_3$  and the coefficients of  $s_1, s_2, \dots, s_n$  okay are taken as 0 here. Okay, so we consider  $Z$  equal to, suppose the problem is minimization, then we will consider maximization of minus  $Z$  okay, so we will have

$-c_1 x_1 - c_2 x_2 - c_n x_n$  okay and then  $0 s_1, 0 s_2, \dots, 0 s_n$ , so coefficients of slack variables are taken as zeros okay and coefficients of  $x_1, x_2, \dots, x_n$  are taken as  $-c_1, -c_2, \dots, -c_n$ , if the problem given is of minimization, if the problem given is of maximization then the coefficient of  $x_1, x_2, \dots, x_n$  will be  $c_1, c_2, \dots, c_n$  and coefficient of  $s_1, s_2, \dots, s_n$  will be zeros in the objective function.

So here we are taking the coefficient of  $x_1, x_2, \dots, x_n$  as  $c_1, c_2, \dots, c_n$  that means we are assuming that the problem is of maximization and then  $s_1, s_2, \dots, s_n$ , the coefficient of  $s_1, s_2, \dots, s_n$  are taken as zeros okay and then the variables  $x_1, x_2, \dots, x_n$  are the non-basic variables  $s_1, s_2, \dots, s_n$  are the basic variables, so under the basis we write the variables  $s_1, s_2, \dots, s_n$  and their coefficients in the objective function are zeros, so we write 0, 0, 0 and so on. Okay, this is body matrix, this is body matrix okay,  $a_{11}, a_{12}, a_{13}$  and so on

$a_{1n}, a_{22}, a_{23}, \dots, a_{2n}, a_{31}, a_{32}, \dots, a_{3n}$ , so that  $n \times n$  matrix is the, that  $m \times n$ ,  $m \times n$  matrix not, because we will have here and we are having  $m$  equations. Okay.

So we will have  $M$  equations we have, so  $a_{11}, a_{12}, a_{13}$  and so on  $a_{1n}, a_{21}, a_{22}, a_{23}, \dots, a_{2n}, a_{31}, a_{32}, a_{33}, \dots, a_{3n}$ , these are the coefficients of  $x_1, x_2, \dots, x_n$  okay, they form the body matrix and the coefficients of  $s_1, s_2$  in the first equation, coefficient of  $s_1=1$  coefficient of  $s_2=0$  coefficient of  $s_m=0$ , so we write 1, 0, 0, 0 okay and then in the second equation coefficient of  $s_1=1$ , coefficient of  $s_1=1$  so we get 0, 1, 0, 0 and so on, so we get 0 1, you see 0, 1, 0, 0 and so on, then in the third equation the coefficient of  $s_1=1$ , coefficient of  $s_2=0$  coefficient of  $s_3=1$  so we get 0, 0, 1 and so on. Okay, so and then this is B column, in the B column, we write  $b_1, b_2, b_3$  and so on. Okay, the right-hand sides of the constraints, so this is how we find the first simplex table.

(Refer Slide Time: 21:24)

The above information is conveniently expressed in the following simplex table:

$c_j$		$c_1$	$c_2$	$c_3 \dots 0$	0	0...
$c_B$	Basis	$x_1$	$x_2$	$x_3 \dots s_1$	$s_2$	$s_3 \dots b$
0	$s_1$	$a_{11}$	$a_{12}$	$a_{13} \dots 1$	0	0... $b_1$
0	$s_2$	$a_{21}$	$a_{22}$	$a_{23} \dots 0$	1	0... $b_2$
0	$s_3$	$a_{31}$	$a_{32}$	$a_{33} \dots 0$	0	1... $b_3$
:	:	:	:	:	:	:
		Body matrix			Unit matrix	

Cont...

The variables  $s_1, s_2, s_3$  etc. are called basic variables and the variables  $x_1, x_2, x_3$  etc. are called non-basic variables. Basis refers to the basic variables  $s_1, s_2, s_3, \dots, c_j$  row denotes the coefficients of the variables in the objective function, while  $c_B$  column denotes the coefficients of the basic variables only in the objective function.

$b$ -column denotes the values of the basic variables while remaining variables will always be zero. The coefficients of  $x_j$ s (decision variables) in the constraint equations constitute the body matrix while coefficients of slack variables constitute the unit matrix.



Now, the variables  $s_1, s_2, s_3$  here, the variable  $s_1, s_2, s_3$  are called as the basic variables and the variables  $x_1, x_2, x_3$  are call as the non-basic variables, basis refers to the basic variables,  $s_1, s_2, s_3$  and so on CJ row denotes the coefficients of the variables in the objective function, CB column denotes the coefficients of the basic variables only in the objective function. Okay.

So in the CB column with denotes, we write the coefficients of the basic variables only, in the objective functions, the B column denotes the values of the basic variables while the remaining variables will be always zero. Okay, so in the B column we get the values of the basic variables while the remaining variables are always zero, the coefficients of XIs that is decision variables in the constraint equations constitute the body matrix, so you see here, this is body matrix the coefficient of XIs, this is decision variables  $x_1, x_2, x_3$  they are the decision variables, their coefficient constitute the body matrix, the coefficient of  $s_1, s_2, s_3$  and so on. Okay, they constitute the unit matrix 1, 0, 0, 0, 0, 1, 0, 0 and so on, you see here, 0, 0, 0, 1 okay this  $M$  by  $m$  matrix because we have  $m$  rows and we have  $m$  columns here,  $s_1, s_2, s_3$  so this is  $m \times m$  matrix.

While this body matrix is  $m \times n$  matrix, so body matrix has got  $m$  rows and  $n$  columns,  $A_{11}, a_{12}, a_{1n}, \dots, a_{21}, a_{22}, a_{2n}$  and we have  $a_{m1}, a_{m2}, \dots, a_{mn}$ , so this is body matrix and this is unit matrix okay, so slack variables, coefficients of slack variables constitute the unit matrix.

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### Optimality test

Compute  $C_j = c_j - Z_j$ ; where  $Z_j = \sum c_B a_{ij}$  [ $C_j$ - row is called net evaluation row and indicates the per unit increase in the objective function if the variable heading the column is brought into the solution.]

- (i) If  $C_j \leq 0 \forall j$ , then the initial basic feasible solution is **optimal**. *— feasibility condition*
- (ii) If even one  $C_j$  is positive, then the current feasible solution is not optimal (i.e. can be improved) and proceed to the next step.



Now, optimality test. Okay, so they will compute  $C_j$ ,  $C_j = c_j - Z_j$  what is  $Z_j$ ?  $Z_j = \sum C_B A_{ij}$ ,  $C_j$  row is called the net evaluation row and indicates the per unit increase in the objective function if the variable heading the column is brought into the solution. Okay, now if  $C_j$  is less than or equal to 0 for all J. Okay, then the initial basic feasible solution is optimal, so this is feasibility condition, this is optimality condition, if  $C_j$  is less than or equal to J, if  $C_j$  is less than or equal to 0 for all J, this is called feasibility condition, so if  $C_j$  is less than or equal to 0 for all J than the initial basic feasible solution is optimal, if even one  $C_j$  is positive, then the current feasible solution is not optimal and we will proceed to the next step, it has to be improved.

(Refer Slide Time: 24:49)

### Identify the incoming and outgoing variables

If there are more than one positive  $C_j$ , then the incoming variable is the one that heads the column containing maximum  $C_j$ . The column containing it, is known as the key column which is shown marked with an arrow at the bottom. If more than one variables has the same maximum  $C_j$ , any of these variables may be selected arbitrarily as the incoming variable.



So now if there are more than one positive  $C_j$ , okay if there are more than one positive  $C_j$  then the incoming variable is the one that heads the column containing maximum  $C_j$  okay, if there is more than one  $C_j$  which is positive, then we will take that, consider that value, which is the maximum and in that particular column the variable which is heading that column that will be incoming, while.

So the column containing it is known as the key column, which is shown marked with an arrow, we will mark it by an arrow like this. Okay, so marked with an arrow at the bottom, if more than one variable has the same maximum  $C_j$ , any of this variables may be selected arbitrarily as the incoming variable.



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Cont...

Now divide the elements under b-column by the corresponding elements of key column and choose the row containing the minimum positive ratio  $\theta$ . Then replace the corresponding basic variable (by making its value zero). It is termed as the outgoing variable. The corresponding row is called the key row which is shown marked with an arrow on its right end. The element at the intersection of the key row and key column is called the key element which is shown bracketed.

If all these ratios are  $\leq 0$ , the incoming variable can be made as large as we please without violating the feasibility condition. Hence the problem has an **unbounded solution** and no further iteration required.

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Now, divide the elements under B column by the corresponding elements of key column and choose the row containing the minimum positive ratio  $\theta$ . Then replace the corresponding basic variable by making its variable value 0, if it termed as the outgoing variable. Okay, so will consider, we will have the key column, the values of B column are then divided by the corresponding values in the key column. Okay and that gives us the values of  $\theta$ , the ratios will give us the values of  $\theta$ , will find the minimum positive ratio  $\theta$ , among all the positive ratios will take that one which is the minimum positive ratio.

So that, then the replace the corresponding, so suppose this is your  $\theta$  column. Okay, we have here values in the  $\theta$  column. Okay, suppose this is the minimum positive ratio, then this row. Okay, this row will be called as key row, this row will be called as key row and we replace the basic variables here, the basic variables which occurs in this row. Okay, this basic variable will be given value zero and it will be replace by the incoming variable, which contains the.

Suppose the incoming variable is  $X_1$  okay than this is your key column, so this element okay this element will be, which element which occurs at the intersection of key column and key row, that will be key element, this basic variables, support this is  $S_1$  okay,  $S_1$ , then be replace by  $X_1$  in the new table and in the CB column we will write the value of the coefficient of  $X_1$  in the objective function, before this process, the coefficient of  $S_1$  will be here in the CB column, but after we have done this, we have got the key row and key column and then this will be incoming variable, this will be outgoing variable.

$s_1$  will be replaced by  $x_1$  and the coefficient of  $x_1$  will be put here in place of the coefficient of  $s_1$ , so that will become the new simplex table, so this variable will be called as the outgoing variable, this  $s_1$  will be called as the outgoing variable, its value is made zero, now the corresponding row, this row is called the key row which is shown by an arrow on its right hand, so we will be showing it by arrow in its right hand.

The elements at the intersection of the key row and key column has key element, this element will be called key element which is shown bracketed, now if all these ratios are less than or equal to 0, suppose that all the ratios here. Okay, under theta column are less than or equal to 0, the incoming variable can be made as large as we please without violating the feasibility condition and therefore the problem will have a an unbounded solution and no further iteration is required, so if all the values in the theta column turn out to be is less than or equal to 0, then the problem will have an unbounded solution and we do not need to proceed further.

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Cont...

Now divide the elements under b-column by the corresponding elements of key column and choose the row containing the minimum positive ratio  $\theta$ . Then replace the corresponding basic variable (by making its value zero). It is termed as the outgoing variable. The corresponding row is called the key row which is shown marked with an arrow on its right end. The element at the intersection of the key row and key column is called the key element which is shown bracketed.

If all these ratio are  $\leq 0$ , the incoming variable can be made as large as we please without violating the feasibility condition. Hence the problem has an **unbounded solution** and no further iteration required.

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17

#### Iterate towards an optimal solution

Drop the outgoing variable and introduce the incoming variable along with its associated value under  $C_B$  column. Convert the key element to unity by dividing the key row by the key element. Then make all other elements of the key column zero by subtracting proper multiples of key row from the other rows.

[This is nothing but the sweep-out process used to solve the linear equations. The operations performed are called elementary row operations.]

Now drop the outgoing variable as I said, we drop the outgoing variable and introduce the incoming variable along with its associated value under  $C_B$  column, convert the key element to unity, what we will do? We will, after we have replace  $s_1$  by  $x_1$  and here we put the coefficient of  $x_1$  here in the  $C_B$  column, we divide the key row by the key element to make it unity okay and with the help of this unity here we make the elements, in the other elements in the key column zeros using elementary row operations.

So convert the key element to unity by dividing the key row by the key element, then make all other elements the key column zero by subtracting proper multiples of key row from the rows, this is nothing but sweep out process used to solve the linear equations, the operations performed are called elementary row operations.

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Cont...

The variables  $s_1, s_2, s_3$  etc. are called basic variables and the variables  $x_1, x_2, x_3$  etc. are called non-basic variables. Basis refers to the basic variables  $s_1, s_2, s_3, \dots, c_j$  row denotes the coefficients of the variables in the objective function, while  $c_B$  - column denotes the coefficients of the basic variables only in the objective function.

$b$  - column denotes the values of the basic variables while remaining variables will always be zero. The coefficients of  $x_j$ s (decision variables) in the constraint equations constitute the body matrix while coefficients of slack variables constitute the unit matrix.



Cont...

Go to step **optimality test** and repeat the computational procedure until either an optimal (or an unbounded) solution is obtained.



And then we apply optimality test. Okay, that is, we find capital  $c_j$ , so this one capital  $c_j$  which is equal to  $c_j - Z_j$  said Jay is  $\text{Sigma } c_{CB} A_{ij}$  and then check whether  $c_j$  is less than or equal to 0 for all J, if it is,  $c_j \leq 0$  for all  $j$ , then the solution that we have got is the optimal solution, if even one  $c_j$  is positive, then this current feasible solution is not optimal and we proceed to next step, so go to step optimality test and repeat computational procedure until either an optimal or an unbounded solution is obtained okay.

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For example, let us consider the L.P.P. Maximize  $Z = 40x_1 + 35x_2$

$$\begin{aligned} \text{subject to } & 2x_1 + 3x_2 \leq 60 \\ & 4x_1 + 3x_2 \leq 96 \\ \text{and } & x_1, x_2 \geq 0 \end{aligned}$$

$$\begin{aligned} Z &= 40x_1 + 35x_2 + 0s_1 + 0s_2 \\ 2x_1 + 3x_2 + s_1 + 0s_2 &= 60 \\ 4x_1 + 3x_2 + 0s_1 + s_2 &= 96 \end{aligned}$$

By introducing slack variables, the problem becomes

$$\begin{aligned} \text{Maximize } & Z = 40x_1 + 35x_2 + 0s_1 + 0s_2 \\ \text{subject to } & 2x_1 + 3x_2 + s_1 + 0s_2 = 60 \\ & 4x_1 + 3x_2 + 0s_1 + s_2 = 96 \\ \text{and } & x_1, x_2, s_1, s_2 \geq 0 \end{aligned}$$

$$\begin{aligned} x_1, x_2 &\geq 0 \\ s_1, s_2 &\geq 0 \\ \text{max } Z &= 0 \end{aligned}$$

Then initial B.F.S. is given by  $x_1 = 0, x_2 = 0, s_1 = 60$  and  $s_2 = 96$



Now let us see how we can solve a given LPP using the simplex method, so let us consider we are given  $Z=40x_1+35x_2$  and we have to maximize this objective function, so here we do not have to convert this problem into maximization because it is already a maximization problem, if it is minimization of

$Z=40x_1+35x_2$  then we will convert into a maximization problem by considering maximum of  $-Z$  that is maximum of  $-40x_1-35x_2$  that we would have done okay.

But here it is already the solution problem, so we keep it as such maximization of

$Z=40x_1+35x_2$ , now we are given to constraints equations

$2x_1+3x_2\leq 60, 4x_1+3x_2\leq 96$ , so we convert this constraints into equations by using slack variables because there are two equations, so we need two select variables  $s_1$  and  $s_2$ , so by introducing slack variables, the problem now becomes, now  $2x_1+3x_2, 2x_1+3x_2+s_1=60$ ,

okay and the second one we will write as  $4x_1+3x_2+0s_1+1.s_2=96$ .

Objective function will be  $Z=40x_1+35x_2$  and  $0s_1$  coefficient of slack variables in the objective functions are taken zeros,  $0s_1, 0s_2$  okay, so the problem will become maximize  $Z=40x_1+35x_2+0s_1+0s_2$  subject to the two equations  $2x_1+3x_2+s_1+0s_2=60, 4x_1+3x_2+0s_1+1.s_2=96$  and  $x_1, x_2, \dots, x_n, s_1, s_2 \geq 0$ .

Now we finally initial BFS okay initial BFS we find, so for that we take, now there are two equations here and we have four unknowns okay,  $x_1, x_2, \dots, x_n, s_1, s_2$ , so we can find a unique

solution, if we take any two variables equal to 0, so we take  $x_1$  and  $x_2$  equal to 0,  $x_1=0, x_2=0$ , then we get  $s_1=60, s_2=96, x_1=0, x_2=0$ , S2 so  $x_1=0, x_2=0, s_1=60, s_2=96$ , is a solution of this L.P.P.

It is the basic feasible solution of this LPP because  $x_1, x_2, \dots, x_n, s_1, s_2 \geq 0$ , a solution becomes a basic solution if it satisfies the non-negativity restrictions okay, so  $x_1=0, x_2=0, s_1=60, s_2=96$ , they are all,  $x_1, x_2, \dots, x_n, s_1, s_2 \geq 0$  Okay and therefore we have found the initial basic feasible solution. Okay and  $Z=40x_1+35x_2=0$ , maximum of  $Z=0$  because

$$40x_1=0, x_2=0, s_1=60, s_2=96 \text{ so } Z=0$$

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Cont...

For example, let us consider the L.P.P. Maximize  $Z = 40x_1 + 35x_2$

subject to  $2x_1 + 3x_2 \leq 60$  ✓  $Z = 40x_1 + 35x_2 + 0s_1 + 0s_2$   
 $2x_1 + 3x_2 + s_1 + 0s_2 = 60$   
 $4x_1 + 3x_2 + 0s_1 + s_2 = 96$

$4x_1 + 3x_2 \leq 96$

and  $x_1, x_2 \geq 0$

By introducing slack variables, the problem becomes



Maximize  $Z = 40x_1 + 35x_2 + 0s_1 + 0s_2$

subject to  $2x_1 + 3x_2 + s_1 + 0s_2 = 60$  ✓  $x_1, x_2 \geq 0$   
 $s_1, s_2 \geq 0$   
max  $Z = 0$

$4x_1 + 3x_2 + 0s_1 + s_2 = 96$  ✓

and  $x_1, x_2, s_1, s_2 \geq 0$  ✓

Then initial B.F.S. is given by  $x_1 = 0, x_2 = 0, s_1 = 60$  and  $s_2 = 96$



20

$$\begin{matrix} C_B & \text{Basic} & & C_1 & & C_2 & & 0 & & 0 & & b \\ 0 & s_1 & & 0 & & 0 & & 1 & & -1/2 & & 12 \\ 40 & x_1 & & 1 & & 3/4 & & 0 & & 1/4 & & 24 \end{matrix}$$

First table

	$C_j$	40	35	0	0		
$C_B$	Basis	$x_1$	$x_2$	$s_1$	$s_2$	b	$\theta$
0	$s_1$	2	3	1	0	60	$60/2 = 30$
0	$s_2$	4	3	0	1	96	$96/4 = 24 \rightarrow$
	$Z_j = \sum C_B a_{ij}$	0	0	0	0	0	
	$C_j = C_j - Z_j$	40	35	0	0		

key element = 4

$Z_1 = \sum_{i=1}^m C_B a_{i1} = 0 \times 2 + 0 \times 4 = 0$

$Z_2 = \sum_{i=1}^m C_B a_{i2} = 0 \times 3 + 0 \times 3 = 0$



$Z_3 = \sum_{i=1}^m C_B a_{i3} = 0 \times 1 + 0 \times 0 = 0$

$C_j = C_j - Z_j$

$C_1 = 40 - 0 = 40$

$C_2 = 35 - 0 = 35$

$C_j > 0, \text{ for } j=1, 2$



21

So now let us find the, write the first table. Okay,  $C_j$  row contains the coefficient of the variables  $x_1, x_2, s_1, s_2$  in the objective function, so coefficient of  $x_1$  in the objective function is 40, coefficient of  $x_2$  in the objective function is 35, coefficient of the  $s_1$  in the objective function is 0, coefficient of  $s_2$  in the objective function is 0 and  $x_1, x_2$  are your non-basic variables  $s_1, s_2$  are basic variables, so we write  $s_1, s_2$  under the column basis, in the column basis we write  $s_1, s_2$ .

The coefficient of  $s_1$  and  $s_2$  the objective function are zeros, so we write them in the CB column, CB column contains the coefficients of the basic variables in the objective function and this is body matrix, 2, 3, 4, 3 okay, this is the body matrix,  $a_{11}x_1 + a_{12}x_2$ , A less than or

equal to 60 given to us. Okay, this was the question, so 2, 3, 4, 3 okay, 2, 3, 4, 3 this is the body matrix and 1, 0, 0, 0, 0, 1 okay, it is unit matrix, so we have this 1, 0, 0, 1, this is unit matrix and this is body matrix 2, 3, 4, 3.

Now what we will do and this is B column, B column contains the cost sense  $b_1, b_2$ . Okay, this  $b_1, b_2$ , this one, this one. Okay, now what will do, so we will find  $Z_j$  first,  $Z_j$  is  $\sum C_B Z_j$ , means the coefficients of, the values in the CB column are multiplied by the corresponding values in the  $x_1, x_2, s_1, s_2$ , columns, so  $C_B$  is, so first we multiply by 0, 0, these the values on the CB column to the coefficients in the X1 columns, so 0 into 2 is 0, 0 into 4 is 0, so totally is 0. Okay, so we get this, so this is  $\sum C_B a_{ij}$  means, we have  $\sum C_B$ , this is obtained from  $\sum C_B$  into A11 okay, this is the first column okay and I takes values from 1 to 2. Okay.

So this is  $Z_j$ ,  $Z_j$  means  $Z_1$  okay, first column okay, so this is  $Z_1$ ,  $Z_1 = 0.2 + 0.4 = 0$ , say this is  $Z_1$ , now  $Z_2$ ,  $Z_2$  equal to  $\sum_{i=1,2} C_B a_{i1}$ . Okay, so we have 0 into  $a_{12}$  0 into  $a_{22}$  means, 0 into 3 plus 0 into 3, so we get 0, so this is  $Z_2$ . Okay, then  $Z_3$ ,  $Z_3$  means  $\sum_{i=1,2} C_B a_{i3}$  you can say this  $a_{13}$ ,  $a_{23}$  third column okay, so that is this  $a_{13}$ , that  $a_{23}$ , this is  $a_{13}$  okay, so we get 0 into 1 plus 0 into 0 equal to 0, so we get this, similarly we get 0 into 0, 0 into 1 equal to 0. Okay.

Now then find  $C_j$ , capital  $C_j = c_j - Z_j$  okay, so that means suppose in the first column  $C_1$ , the first column J equal to 1,  $C_1 = c_1 - Z_1$  will be equal to and  $C_j = 40$ , so  $40 - Z_j = 0$ , so we get 40 here and similarly  $C_2 = c_2 - Z_2$ , so 35 minus 0, we get 35, so this is 35 and then here, 0 minus 0 is 0, 0 minus 0 0, now we can see  $C_j$  is greater than or equal to 0 for  $C_j$  is strictly positive for J equal to 1, and 2. Okay, for J equal to 1 it is 40, for J equal to 2 it is 35, so will take the maximum value. Okay, maximum value is 40 okay, so this column is our key column we show it by an arrow pointing upwards. Okay, so this is our key column.

Now what we will do in the key column the elements 2, 4 okay, we divide the elements in the B column by the corresponding elements in the key column, so 60 divided by 2 gives you the value of theta for this first row. Okay, in the second we get 96 divided by 4 okay, so this is 30 and this is 24 okay, now both are positive, both value of theta are positive, so we can find the minimum value of, minimum positive value of theta, this is the minimum positive value of theta and therefore this is our key row okay, so this is key row and this is key column okay



and the intersection of key row and key column we have 4, so these 4 we have bracketed, this 4 is in the key element, key element is 4.

Now what will happen? This  $s_2$  will be outgoing variable and  $x_1$  will be incoming variable, so in the next simplex table  $s_2$  will be replaced by  $x_1$  okay and the coefficient of  $x_1$ , which is 40 will replace the 0 here, 0 was the coefficient of  $S_2$  in the objective function, now in the objective function the coefficient of  $x_1=40$ , so 40 will come here,  $x_1$  will come here, after that we divide the key row by 4 okay, to make this element which is key element to make it unity we divide the elements of key row by 4 okay.

So in the next simplex table will be  $C_B$  and in the  $C_B$  0, here we will get 40, we will get basis  $S_1$  and here we will get in place of  $C_2$  will get  $x_1$  okay and then  $C_j, C_j$  will be 40 as such. Okay, 35 and will get 0, 0 alright and here we will have  $x_1, x_2, s_1, s_2$  okay and we divided by 4 so this row will become 1, 3 by 4 okay 1, 3 by 4, 0, 1 by 4 and here we will get 96 by 4 that means 24, this should B column okay, B column okay.

Now with the help of this 1 okay, we will make the entries, other entries in the key column zeros, so this entry is 2, we will have to make it 0, so we multiplied it by 2 and subtract from this row, so will get 0 here okay any multiplied by 2, so this become 3 by 2, 3 by 2 we subtract from 3, so we get 3 by 2 here and we multiply 0, we divide 0 by, ohh, we multiply this by 2 and subtract from 1, so we get 1 okay and here what we get here? We multiply it by 2, so we get 1 by 2, 1 by 2 we subtract from 0, so minus half we get here okay and here what we will have? 24 is multiplied it by 2 we get 48, 40 it is subtracted from 60 we get 12 here okay, so this is our due table you can see, this one. Okay.

(Refer Slide Time: 42:39)

$$\begin{matrix} x_1 & x_2 & s_1 & s_2 & b \\ 0 & 1 & 2/3 & -1/3 & 8 \\ 1 & 0 & -1/2 & 1/2 & 18 \end{matrix}$$

$\frac{2 \times 3}{3} = 2$   
 $\frac{-1 \times 3}{3} = -1$

**Second table**

	$c_j$	40	35	0	0		
$c_B$	Basis	$x_1$	$x_2$	$s_1$	$s_2$	b	$\theta$
0	$s_1$	0	<span style="border: 1px solid red; padding: 2px;"><math>3/2</math></span>	1	-1/2	12	8
40	$x_1$	1	<span style="border: 1px solid red; padding: 2px;"><math>3/4</math></span>	0	1/4	24	32
	$Z_j = \sum c_B a_{ij} = 960$	40	30	0	10		
	$C_j = c_j - Z_j$	0	5	0	-10		

$\frac{2 \times 3}{3} = 2$   
 $\frac{-1 \times 3}{3} = -1$   
 $\frac{4 \times 2}{3} = 8$   
 $\frac{24 \times 4}{3} = 32$   
 $\frac{-1 \times 3}{3} = -1$

key column  $C_j > 0$  for  $j=2$   
 key element =  $\frac{3}{2}$

We have  $s_1, x_1, 0, 40$  then  $0, 3$  by  $2, 1$  minus half,  $12$  and then  $1, 3$  by  $4, 0, 1$  by  $4, 24$  okay, now we find again  $Z_j$ , so  $Z_j = \sum c_B a_{ij}$ , so  $0$  into  $0, 0, 0$  into  $40$  into  $1$  is  $40$  total is  $40$ , so we get  $40$  here and then  $40 - 40 = 0$  and then we get  $0 \cdot 3/2, 40 \cdot 3/4$ , that means is  $30$ , so  $30$  is here. Okay total is  $30, 30$  is here,  $35 - 30 = 5$  and then  $0$  into  $1$  is  $0, 40 \cdot 0 = 0$ , so we get total  $0, 0$  minus  $0$  is  $0$ . Okay and then  $0$  into minus half is  $0, 40 \cdot 1/4 = 10$  total is  $10$ , so we get  $10$  here,  $0 - 10 = -10$  okay, so we got the values of  $Z_j$ , we got the values of capital  $C_j$ .

Now we can see  $C_j$  is positive. Okay for  $J$  equal to  $2$  in the second column,  $C_j$  is positive. Okay, therefore we still have not got the optimal solutions. Okay, so this is our key column, there is only one positive value. Okay, so this is our key column, we divide the elements of under B column by the corresponding values in the key columns, so  $12$  divided by  $3$  by  $2$ , so  $12$  into  $2$  by  $3$ , so we get  $8$  okay, we get  $8$  here and then  $24$  divided by  $3$  by  $4$ ,  $24$  divided by  $3$  by  $4$  means  $4$  by  $3$ , so we get  $32$ . Okay, now both are positive values in the theta column, so minimum value will be considered, so  $8$  is minimum, so this is our key row okay.

At the intersection of key row in key column we get the elements  $3$  by  $2$ , so this bracketed element is the key element, now what we will do? We divide this row okay, key row by the key element okay, what we will get?  $x_1, x_2, s_1, s_2, b$  okay, it will, after dividing  $3$  by  $2$  it will get  $0, 1, 2$  by  $3$  okay and we divide by  $3$  by  $2$ , so we get minus  $1$  by  $3$  okay, minus  $1$  by  $2$  into  $2$  by  $3$ , so we get minus  $1$  by  $3$  and then  $12$  divided by  $3$  by  $2$ , so  $12$  divided by  $3$  by  $2$  means  $12$  into  $2$  by  $3$ , so we get  $8$  here okay.

After we have converted the key element to unity okay, we make the element 3 by 4, this element we have to make 0, so we multiply it by 3 by 4 and subtract from this row okay, so what will get? We multiply it by 3 by 4 okay, 3 by so we multiply here and subtract from this, so this will remain 1 this will become 0 and this is multiplied by 3 by 4, so 2 by 3 .3 / 4, so we get half okay, so we multiplied by 3 by 4 and subtract from 0, so 0-1 / 2, so we get minus half okay and we multiply it by 3 / 4 okay, 3 by 4 we multiply, so minus 1/3 . 3 / 4, we get -1/4.

So we subtract after multiplying 3 / 4 to this row, we subtract it from the second row, so 1 / 4 plus 1 / 4, 1 by 2 we will get here and here what will happen? We multiply by 3 / 4, so 8 into 3 by 4 means 6, so 6 we subtract from 24 and we get 18 okay and moreover that S1 will be replace because this is key row and this is key column okay, so S1 will be replace by  $x_2$  here, so we will get here 35, here 40, here  $x_2, x_1$  okay.

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$$\begin{matrix} x_1 & x_2 & s_1 & s_2 & b \\ 0 & 1 & 2/3 & -1/3 & 8 \\ 1 & 0 & -1/2 & 1/2 & 18 \end{matrix} \quad \begin{matrix} 2 \\ 1 \times 3 = 6 \end{matrix}$$

Second table

	$c_j$	40	35	0	0		
$c_B$	Basis	$x_1$	$x_2$	$s_1$	$s_2$	b	$\theta$
0 ✓	$s_1$ ✓	0	3/2	1	-1/2	12	8 ✓ →
40 ✓	$x_1$ ✓	1	3/4	0	1/4	24	32 ✓
	$Z_j = \sum c_B a_{ij} = 960$	40 ✓	30 ✓	0 ✓	10 ✓		
	$C_j = c_j - Z_j$	0 ✓	5 ✓	0 ✓	-10 ✓		

key column  $C_j > 0$  for  $j=2$   
key element =  $\frac{3}{2}$

$\frac{2 \times 3}{3} = \frac{1}{2}$   
 $-\frac{1}{3} \times \frac{3}{2} = -\frac{1}{2}$   
 $\frac{4}{12} \times \frac{3}{2} = 8$   
 $\frac{8}{24} \times \frac{3}{4} = 32$   
 $-\frac{1}{2} \times \frac{3}{2}$

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Third table

	$c_j$	40	35	0	0		
$c_B$	Basis	$x_1$	$x_2$	$s_1$	$s_2$	b	$\theta$
35	$x_2$ ✓	0	1	2/3	-1/3	18	✓
40	$x_1$ ✓	1	0	-1/2	1/2	8	18
	$Z_j = \sum c_B a_{ij} = 1000$	40	35	10/3	25/3		
	$C_j = c_j - Z_j$	0	0	-10/3	-25/3		

Since all  $C_j \leq 0$ , therefore the above solution is optimal.  
Hence the optimal solution is

$$x_1 = 18, x_2 = 8 \text{ and } \text{Max. } Z = 1000.$$

$$\begin{aligned} \frac{78}{3} - 20 &= \frac{10}{3} \\ -\frac{35}{3} + 20 &= \frac{25}{3} \\ Z &= 40x_1 + 35x_2 \\ &= 40 \times 18 + 35 \times 8 \\ &= 720 + 280 \\ &= 1000 \end{aligned}$$

So let us see 35, 40,  $x_2, x_1$  and 0, 1, 2 by 3, 0, 1, 2 by 3 okay minus 1 by 3 and here we will have 8 and then 1, 0, minus half, 1, 0, minus half, half and here we will get 18 okay, so this is 18, this is 8 okay, this is 8 and this should be 18 okay and what we will get then yes, so now we can see, we can find  $Z_j, Z_j = \sum c_B a_{ij}$ , so  $35 \cdot 0 = 0, 40 \cdot 1 = 40$ , we get 40 here,  $35 \cdot 1 = 35, 40 \cdot 0 = 0$ , so we get 35 here,  $35 / 2 / 3$ , so we get  $70 / 3$  and then we get 40 into minus half, so minus 20, so we get 10 by 3, so we get 10 by 3 here and then 35 into minus 1 by 3, so minus 35 by 3 and then we get 40 into half, so we get 20, so we get 60 minus 35, so 25 by 3, so we get 25 by 3 here.

And then  $40-40 = 0, 35-35 = 0, 0- 10 / 3 = -10$  by 3,  $0 - 25 / 3 = -25 / 3$ . Now  $C_j \leq 0$  for all J and therefore the above solution is optimal, so what we get? We get  $x_1 = 18$  and  $x_2 = 8$  and the value of  $Z = 35 \cdot 8$  okay, so we find  $C_B$  into yes, we have  $Z = x_1, 40$  into  $x_1 + 35 \cdot x_2$  that is Z okay,  $x_1 = 18$ , so  $40 \cdot 18$  okay, 40 to 18 and 35 into 8 that is, we multiply  $C_B$  columns okay, by B column.

So  $35 \cdot 8$  okay and then 40 to 18, so this is 720 plus, so  $720 + 280$ , so that is 1000, so

$Z = \text{Max. } Z = 1000$  okay, so that is how we solve the given linear programming problem. In our next lecture we will discuss a more examples on simplex method where we will find unbounded solution, here we found optimal solution, in those problems we will find unbounded solution, so that we will do in our next lecture. So thank you very much for your attention.